

Appendix D

Summary of Public Comment



As noted in the Overview and Introduction to Section 1, public comment was sought in developing this report through a series of public meetings and surveys and other outreach efforts. Input was also sought from boards and commissions, and individual interviews, including interviews with members of the City Council and County Commission, department heads, and members of the original Sponsors Council and visioning committee. Visioning websites were actively viewed throughout the comment period. While many people did not leave comments, the “Columbia Visioning” section of The Missourian’s Watchword page received over 1,100 hits.

In this appendix you will find:

1. A summary of event outreach conducted throughout the development of the implementation report.
2. A summary of comments received during the public comment period, January 23 and March 27, 2009. This includes comments received from Boards and Commissions, including the Library Board, comments submitted through email and comments submitted through online surveys.
3. A summary report from the “Neighborhood Congress Questionnaire” and the “Plan and Manage Growth: What’s Next?” survey created by the Department of Planning and Zoning. Following the summary report is a transcription of the comments made in the online surveys. These surveys were conducted between September and November 2008.
4. A summary of comments received during the presentation of the Natural Resources Inventory held on October 13, 2008.

5. A summary of comments received during the September 4th, 2008 “Vision Showcase”.
6. A summary report from the “Implementing the Vision: Resource Survey” which was open from July to December 2008. Following the summary report is a transcription of the comments made in the online survey.
7. A summary of comments received during the “Vision Open House” held on July 30, 2008.
8. A summary of comments received during a public discussion meeting held with former vision commission members and several members of the public on May 29, 2008.

Summary of Event Outreach

July 2008 to March 27, 2009

For a Complete Listing of and to Sign Up for Visioning Listserv Emails See:

http://gocolumbiamo.com/Public_Comm/Visioning/webmail.php

Total of 12 releases sent to all media between July 22, 2009 – February 18, 2009

For a Complete Listing of Visioning Press Releases See:

http://gocolumbiamo.com/Public_Comm/Visioning/visionpressreleases.php

Promotions and Other General Outreach

July 30, 2009 Vision Open House Promotions

1. Columbia Daily Tribune - July 23 and 27
2. Columbia Missourian - July 27
3. Vision Webmail blast - July 17, 25 (Goes to 1,164 email addresses)
4. Memo in Current Event packet to Council (also goes to media) - July 17
5. City Manager's July 18 and 30 News Conference (rebroadcast three times on Columbia Channel)
6. KOPN Appearance - July 29 (Dave Overfelt & Sarah Read)
7. City Website – main page announcement, posted 2 1/2 weeks

General Vision Promotions and Updates

1. Columbia Business Times "City View" column - July 2008
2. Met with all City department heads to discuss implementation – July 15
3. Update on League of Women Voter's CAT-TV show – July 22 (Renee Graham)
4. Introduced "Vision Actions and Updates" e-news format to Vision Webmail August 8
5. City Manager's August 1 News Conference - included Vision Survey (rebroadcast three times on Columbia Channel)
6. City Website – Vision link on main page at all times
7. Resource inventory outline sent to City department heads – August 18
8. Vision Updates in City Manager's New Conference, September 12, October 3 (rebroadcast three times)
9. CitySource article February 2009

September 4, 2009 Vision Showcase Promotion

1. Columbia Daily Tribune advertising - August 17, 24, 28, 31
2. Columbia Missourian advertising - August 17, 22, 24, September 3
3. Columbia Missourian "CVB Wrap" advertising, August 23 and 30
4. Vision Actions and Updates e-news to Vision Webmail - August 8
5. Vision Webmail announcements and reminders - July 16, 25, August 22
6. Request for help with Vision Showcase - Email to Vision Committee - August 22
7. Individual emails to 45 churches, social and civic organizations - August 22
8. Personalized letters mailed to 17 pastors of African American churches

Summary of Event Outreach

July 2008 to March 27, 2009

9. Eagle 93 Radio Appearance - September 2 (Sarah Read)
10. KOPN Radio Appearance - September 2 (Paula Hertwig Hopkins)
11. KFRU Radio Appearance - September 3 (Sarah Read and Bill Watkins)
12. PSAs on Columbia Channel and Public Schools PEG Channel
13. Advertisement in Black and White - Ball program
14. Delivery of flyers and bookmarks to various locations
15. City Manager's August 1 and 29 News Conferences - (rebroadcast three times on Columbia Channel)
16. City Manager's September 9 News Conference "Thanks and updates" - (rebroadcast three times on Columbia Channel)
17. Memo sent in Current Events to City Council (also goes to Media)
18. City Website – main page announcement – posted 4 weeks
19. Inclusion on Watchword site

Keys to the City "Connecting Event"

1. Vision Action and Updates e-news and notice - September 22 and October 15
2. Delivery of bookmarks to various locations
3. City Manager's October 4 and 17 News Conferences - (rebroadcast three times on Columbia Channel)
4. Memo in Current Events to City Council (also goes to Media)
5. Media appearances by Tim Klocko and Jo Sapp on behalf of Volunteer Services
6. Press releases October 1 and 14
7. Article in September City Source
8. Story / announcement on the city channel
9. KFRU – Oct. 14 Leigh Britt & Tim Klock
10. KOMU – Oct. 13 – Pepper & Friends Leigh Britt & Jo Sapp
11. City website - main page announcement for 2 weeks
12. E-mail blast to 45 civic organizations
13. Columbia Daily Tribune ads, October 5, 9, 12 and 15.
14. Columbia Missourian ad "CVB Wrap" Oct. 4 and 11
15. Flyer/letter to Social Studies teachers at middle, jr high, high schools
16. Inclusion on Watchword site
17. Article in October OVS newsletter

First Night "Connecting Event" December 31, 2008

1. Columbia Daily Tribune advertising - December 17, 24 and 28
2. Columbia Missourian advertising - December 17, 24 and 28
3. Columbia Missourian advertising "CVB Wrap" December 20 and 27
4. Article in First Night Program Guide
5. PSAs on Columbia Channel and Columbia Public School PEG channel
6. Vision Actions and Updates e-news blast to Vision Webmail - November 26
7. Announcement & Volunteer Vision Webmail blast - December 1
8. Vision Actions and Updates e-news blast to Vision Webmail - December 30
9. Bookmarks and flyers delivered to various locations.

Summary of Event Outreach

July 2008 to March 27, 2009

10. City Manager's December 12 and 31 News Conference (rebroadcast three times on Col. Channel)
11. Memo/Flyer in Current Events to City Council (also goes to Media)
12. City Website – main page announcement, posted 4 weeks

Vision Implementation Draft Report

1. Draft and memo sent to all City Board & Commission Chairs – January 26, 2009
2. Announcement to Vision Webmail - January 27, 2009
3. Direct emails to 140 churches, civic and social organizations - January 28, 2009
4. Follow up emails to all regarding comment period extension - February 19, 2009
5. PSAs - Columbia Channel, Columbia Public School PEG Channel and CAT3-TV
6. City Website – main page announcement, posted 6 weeks
7. City department heads reviewed sent revised resource inventory – March 15
8. Vision Actions and Updates e-news to Vision Webmail, March 20
9. City Manager's January 30 and February 13, 2009 News Conference (rebroadcast three times)
10. City Website – main page announcement, posted 6 weeks

Vision Commission

1. CVC Nominations –announcement to Vision Webmail - October 8,15 and 30, 2008
2. CVC Nominations - Emails to 120 churches, civic and social organizations
3. PSAs - Columbia Channel Columbia Public School PEG Channel and CAT3-TV
4. City Manager's October 31 News Conference (rebroadcast three times on Col. Channel)
5. City Website – main page announcement, posted 5 weeks
6. Vision Action and Updates e-news to Vision Webmail, March 20

CVC Interviews

1. Vision Actions and Updates e-news to Vision Webmail - November 26

First Meeting and CVC Officers

1. Vision Actions and Updates e-news to Vision Webmail blast - December 30
2. City Manager's January 16, 2009 News Conference (rebroadcast three times on Col. Channel)

Summary of Comments Received

January 23 to March 27, 2009

Survey Comments

1. In my opinion, you have not given poor attention to the dire need of citizens to recycle in the downtown district. There are only one or two recycling collection receptacles in the downtown area. This causes most businesses to be unable to offer recycling as an option in their establishments. I actually purchased a meal from a business downtown that sold it's liquids in drink containers made out of recyclable materials, but they themselves do not offer the ability to recycle those drink cups. This doesn't make sense. I find myself walking downtown wishing that I could recycle, but instead, I am forced into conveniently throwing items into the trash that could just as easily have been recycled. I don't know why there are no receptacles for recycling downtown, but there are several of them on the University of Missouri campus. This is discrimination. I also believe that even though it is not permitted to smoke cigarettes within twenty feet of the entrance of most businesses downtown, those businesses themselves should not be held responsible for collecting the many cigarette butts that are left on the sidewalk due to a lack of cigarette butt receptacles. I wish that I had the funds to sponsor an improved system of recycling in Columbia, but I do not. I wish everyone just knew to recycle because once something is thrown in the trash receptacles downtown, it will never be seen again. Landfills are becoming scarce in their storing capabilities and no one knows what to do with the overwhelming amount of recyclable materials that have already been thrown away, so it is left up to individual action to save certain items from being trashed. Dumpster diving is one way of keeping reusable items from ending up in a place where they will never be used again, but I believe that it is currently illegal. If not, then it is the order of most businesses that individuals are not allowed to gather thrash items for thrift. I do not believe that Columbia is trying at all to put recycling receptacles in place aside from on MU's campus, and I will be working diligently to ensure that City Council takes the necessary steps to ensure that residents of Columbia will be able to recycle in the near future. If a petition is what it will take, then I will gather the needed signatures to put in place all the receptacles that the District would need. I hope that you will look into improving Columbia's future by offering enticing incentives for businesses to recycle and to offer the ability to recycle, as well as residential complex owners being fined for not providing at least a fee-based recycling service, if not a tax-paid city recycling service. I know there's a need for this to be done, and I hope you do too. There is little time to waste on gathering comments and suggestions about how the plan you have already devised looks... there is only time to act on what we know. Please make the appropriate choice in deciding how to go about this matter, but do so knowing that every day, more and more people give up on the idea of practicing recycling, simply because there are little options available to recycle. I thank you for your time and consideration. I hope you will get back to me with any follow up information on this topic as I have read the plans in full for the "Future of Columbia." My email address is enclosed. I will be gathering support for this cause and I will write to the City of Columbia about my concerns at an appropriate time. Thank you sincerely.

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2. The goals listed under Recommended Actions 2010 -2011 seem good. It was hard for me to glean a "big picture" or overview of what a good city or sustainable city is. So here is a brief suggestion for what will make Columbia a truly sustainable city: 1) it should be both compact and polycentric thereby focusing on communities/neighborhoods while protecting the surrounding land; 2) Columbia should be an ecological city with the goal of zero environmental impact; 3) Columbia - the city of justice - both environmental and social [they are the same]; 4) this city should improve the opportunities for face to face contact - one tool is better transit and walkability; 5) Columbia - a place for creativity always needed in times of change, and to challenge the human spirit; 6) a city of diversity with a rich and varied public life; 7) Columbia will become more beautiful through urban design, landscape, and architecture that moves the human spirit; and 8) Columbia becomes "the best city in the world" by having the citizens reach out to all in the spirit of the seven items listed.

3. The city should adopt the draft implementation seven categories for the board thematic groupings set out in Chapter 6. This Imagine Columbia's Future Report is complex and has overlapping strategies with the 13 topic groups. The revised organization in the implementation draft captures all the goals/strategies and makes it a working document that the public can use to move the process forward. I believe that the City Council should adopt this report in its final form. Finally, the City Council should guarantee that the Columbia Vision Commission are neutral stewards of the Visioning Process and that they are not involved in other commissions/boards or special interest that impact their roles on the commission.

4. All information should be on line and available to the public. The city's consultant did an excellent job of outreach in moving the process forward with on line information, public meetings and giving time for responses. The Columbia Vision Commission should continue this outreach process.

5. Family Health Center, Boone County Health Dept and Ellis Fischel (University of Missouri) participate in Show Me Healthy Women program that provides free mammograms, breast exams and pap/pelvic exams to low-income and under-insured women. Also, the local Komen organization raises money they donate for various activities related to breast cancer in the local area, such as free mammograms.

Emails

1. Discourage sprawl through innovative policies, including increased charges for development as it moves out from the central core. Encourage multi-use buildings, such as apartments above stores.

Environment:

Model renewable energy use through solar modules and green roofs on city buildings. Assure movement toward sustainability by hiring a Sustainability Director and substantial rebates for individuals and business which make energy efficiency upgrades and add solar energy systems to residences and commercial buildings.

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2. In the recommendations for action, I recommend that you add a line suggesting that the Mayor and City Council continue to host the annual Early Childhood Summit, which they sponsored last spring. Their support helped make the Summit possible, paying for the travel expenses of the speaker, and helped advance the Visioning plan's goals for (early) education.

3. I am heavily involved in urban agriculture here in Columbia. One of the primary barriers to our community having a vibrant and productive local food system is access to land. There is great potential to create jobs and abundant access to local healthy food if selected park lands inside the city were made available for cultivation. There are many community organizations dedicated to educating and providing people with the tools and equipment to grow, however, there is no partner in the growing coalition of groups that can provide sizable quantities of land. The City of Columbia can and should play this role. I would be very interested in talking to you further about such a project.

4. Columbia College will be happy to participate as a member of the convening committee described in the "Recommendations for Fiscal years 2010 and 2011" to help advance the visioning goal established by the Education Topic Group.

As for the "Inventory of Existing Efforts", you might include on page 4 that Columbia College hosts annually the nationally acclaimed art show, "Paper In Particular". Also, Columbia College is the home of the Jane Froman Singers.

Another note, you might include on page 9 the fact that there is planned for Columbia a new Catholic High School.

Thanks for your efforts.

5. We have reviewed the draft visioning implementation report. We understand the complexities of the project, appreciate the challenges, and recognize the effort required to get the project to this stage.

We do not have significant substantive comments. We look forward to continued development of the visioning plan and to the final product.

Thanks for thinking of us. Best of luck to you as you wind up the project.

6. Below you will find a summary of our meeting yesterday.

- The original visioning process was too top down which resulted in some distrust.
- There is still distrust.
- There is a need for broad and ongoing invitations to dialogue at all levels.

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- For people to get ownership of the process they need relevant and meaningful ways in which they can get involved with. These should be clear and easily accessible.
- Can't overemphasize ongoing involvement of community and communication.
- Use neighborhood associations to help advance vision.
- The we/they dynamic and the mistrust between some citizen groups and city government needs to be addressed and one way to do this is through dialogue.

It was my pleasure to meet with you & Dave:

I think you have accurately (and much more briefly) captured what I said.

7. I thought the groupings of similar goals was a good reference. The listing of what is being done currently was interesting and pretty complete for governmental entities - not so much for others such as environmental organizations.

BTW, I don't see the East Columbia EIS as much of an environmental document since they eliminated some of the more environmental proposals before they considered the environment.

I also liked the proposals for linking visioning with city budget process and various proposals to promote accountability and keeping Vision goals in the minds of policy makers.

I thought the next steps for land preservation were too anemic. Definitely need county officials in at the beginning - the land that needs to be preserved is in the county for the most part. Greenbelt Land Trust should be involved. Not sure City Parks and Rec should have a big role. They could be one of many at the table deciding on how to proceed - hopefully with a Land Preservation Authority as Land Preservation group proposed in Visioning document. We suggested that elected and appointed officials, planners and attorneys of Boone County, Columbia and other towns (like Ashland and Hallsville) form a task force to create a Land Preservation Authority.

I agree with [name removed] that a shorter document that had all the most relevant information for each topic would be easier for people to read. All the groupings of similar goals, strategies, etc could be an appendix maybe?

Thanks for all your work. Sorry I'm not making more concrete suggestions since haven't had a lot of time to mull things over.

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General Summary of In-Person Informal Comments

A few people stated that they felt the report was interesting provided a good resource, two specifically emphasized that they found the new goal groupings particularly valuable, and one confirmed the importance of networking and forming relationships. The most common comment related to the length of the report. Several people requested a short report. The concern here was simply that the comment draft (and the 2007 Vision Report) were too long for many people to read. Others asked about the organizational structure and the breadth of the draft. Several people wanted to know more about how we got from the Final Vision and Action Plan to the Implementation Report. Other concerns were minor stylistic concerns like uniform page numbers. These concerns have been addressed in a variety of ways in the reorganized final draft. Questions were also asked along these lines: “Why is my organization on the list?” or “Why are these needs not listed on the Inventory of New Resources Needed?” When these questions were asked, the questioner was invited to submit information for inclusion but few did.

Written Comments Received from Boards, Commissions, and Others

1. From the Library, Received March 9:

In 2008, the Daniel Boone Regional Library (DBRL) Board of Trustees initiated a strategic planning process. Comprised of community, library board, and staff representatives, the DBRL Planning Team adopted a highly participatory and transparent planning process for library services from 2010 – 2017. That process included:

- meetings with civic leaders
- “drop in” public meetings in 10 communities
- web site and postcard input from the public
- library staff and management input
- ongoing web site and media updates

During the strategic planning process, the Planning Team heard two important recurring messages. First, the public has told us that DBRL has an excellent staff and administration that works well together and on behalf of our diverse communities. Second, the public has clearly stated that they want more library services - more hours, greater access and more customer convenience.

The result is an eight-year strategic plan that focuses on three key areas of emphasis. The first addresses expansion and enhancement of services – library patrons are asking for more materials, longer open hours, more access to computers and greater web site capabilities, among other things. The library is committed to providing more of the things patrons want, while being mindful that the board and staff must always work within specific fiscal restraints. The second key area of focus in this strategic plan involves community awareness. The board wants to greatly increase the public’s familiarity with the wide variety of materials, programs and services available to them from their libraries. Patrons can look to the library to find information that is relevant and useful to their needs. And the board wants taxpayers to know that they are careful and prudent stewards of the funds they have provided for library services to this

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community. Third, the board plans to address improvements needed to enhance the library's organizational effectiveness. The board will review the structure of the city and county library districts and work on increasing its efficiency and effectiveness. Library managers will identify appropriate staffing models and training needed to successfully implement the plan.

The DBRL Planning Team will present their recommendations to the full DBRL board at its March 2009 meeting. Following action by the regional board to accept the plan, staff will develop annual action plans and implementation steps to achieve the strategic and service goals of the plan.

2. From the Disabilities Commission, Received March 13:

I'm writing on behalf of the Columbia Disabilities Commission. Our commission discussed the Visioning Draft Implementation Report. We applaud the report's scope, but we have some concerns. We acknowledge not having read every word of the report as carefully as I am sure you have, and apologize in advance if there are factual errors below.

That said, we don't believe that the experience and visions for the future of Columbians with disabilities are adequately reflected in the report, or in the composition of the leadership team for implementation. We believe Columbians with disabilities are a resource and constituency that hasn't been captured in the report.

As for organizations to be identified, we saw the Disabilities Commission mentioned only twice, in connection with snow removal and downtown traffic flow, and we saw other organizations with disability-related missions, such as Services for Independent Living and Boone County Family Resources, mentioned infrequently if at all.

The 2000 census estimated that 12.5% of all Boone County residents had disabilities; however, the estimate did not include institutionalized persons such as those in nursing homes, or children less than five years of age. We think the overall percentage might be 15% or more. Columbia Public Schools currently estimates that 14-15% of its students are enrolled in special education. According to a 2005 US Census Bureau report, "about one in five U.S. residents - 19 percent - reported some level of disability" in that year. We conclude that if - as we believe to be the case especially when age is factored in - 15% or more of Columbia residents have disabilities, they deserve to have a significant role in visioning implementation, and that we do not have one now.

Many of us with disabilities participated in visioning meetings, and at least two people with disabilities applied for membership on the Vision Commission. However, we saw scant mention of disability issues in the report and don't appear to be represented on the Commission.

Here are some comments on portions of the report. In the resources inventory part of the report, we applaud the inclusion of disability concerns in the affordable housing

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inventory. But in the rest of the categories – and for the sake of brevity we are using examples rather than offering a detailed critique – here are some unidentified and important actual but for the most part potential and necessary resources from a disability perspective:

- airport – accessible shuttle service and accessible plane service.
- arts – accessibility and especially the availability of sign language interpreters.
- recreation - accessibility and availability as, for example, at Paquin.
- economic development - job opportunities for people with disabilities.
- education – resources for students with disabilities.
- governance – need for an accessibility “audit” – for example, <http://www.ada.gov/civicac.htm>.
- jobs and job training – many more specifics, especially regarding opportunities for people with disabilities.
- neighborhoods – accessibility of neighborhood activities.
- library - accessibility, including in particular information technology accessibility.
- parks and recreation – accessibility and inclusion.
- planning and development – accessibility of new developments and disability issues involved in emergency planning.
- transportation - Boone County Community Partnership report/proposal.
- youth – youth with disabilities.

IN THE SECTION ABOUT RECOMMENDED ACTIONS FOR 2010 AND 2011:

- Coordination and Collaboration – We suggest adding a provision that any posted materials need to be accessible, and any neighborhood activities/meetings need to be accessible.
- Planning and Infrastructure - makes reference to building 30 accessible units but not, for example, to accessibility in new developments or upgraded infrastructure, universal design principles, or ongoing accessibility audits.
- Economic Opportunity and Development – same comments regarding accessibility, design principles, and ongoing accessibility audits.
- Public Safety – no mention of people with disabilities.
Health and Social Services – does make reference to mental health services.
- Recreation and Cultural Activities – no mention of accessibility or inclusion of people with disabilities.
- Education – no mention of accessibility or inclusion.

Here is one possible approach to addressing these concerns. The City, to the best of our knowledge, doesn't have an active ADA coordinator and hasn't undertaken a comprehensive analysis of accessibility issues. Here is a link to what the Department of Justice recommends as “ADA Best Practices Tool Kit for State and Local Governments.” <http://www.ada.gov/pcatoolkit/toolkitmain.htm>. We suggest the possibility of adding, perhaps in the section about recommended actions for the years 2010 and 2011, the goals

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of implementing the recommendations in this Justice Department “Tool Kit” and participating in “Project Civic Access” - <http://www.ada.gov/civiac.htm>

INVENTORY OF NEW RESOURCES NEEDED

- Affordable Housing - makes reference to Homer Page.
- Community Pride and Human Relationships - mentions elderly and people with disabilities at public housing projects needing housekeeping and basic computer skills training.
- Health - mentions diabetes education.

GROUPING OF GOALS

GOAL GROUP 1 ARRANGED BY TOPIC AREA

The Health, Social Services, Affordable Housing, and Transportation sections mention accessibility or people with disabilities, but there doesn't appear to be any recognition of accessibility or inclusion in the other sections.

GOAL GROUP 2 ARRANGED BY GOAL GROUP

People with disabilities and/or accessibility are mentioned in some of these goals, but not in others. We would be more confident about inclusion if we knew that people with disabilities were well represented in the City's workforce - the city government agencies with lead responsibilities for implementation of these goals. We would feel the same about inclusion if more people with disabilities were involved in the private sector agencies listed. However, we believe that in fact people with disabilities are significantly underrepresented in virtually all of these agencies. That suggests to us that the likelihood of productive discussion of disability concerns surfacing in the normal course of visioning conversations in these agencies is low.

GROUPINGS OF STRATEGIES

This section, as you know, is organized under seven themes:

- Preserving Heritage, Environment, and Uniqueness
- Investing in Columbia: Economic Development, Jobs, and Infrastructure
- Building Cultural Cohesion
- Delivering Health and Human Services
- Educating the Community
- Designing the City
- Improving Collaborative Governance

We went through the materials following each of the themes, and were pleased to see that disability issues were mentioned fairly often. An underlying problem, though, as noted above, is that knowledge about disability issues is not typically prevalent in the entities identified for collaboration. Some entities with that knowledge are mentioned, though. We try to identify those entities below.

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Theme one: None.

Theme two: GetAbout Columbia, the Affordable Housing Policy Committee, and Job Point.

Theme three: The Human Rights Commission and United Way.

Theme four: Disabilities Commission, Affordable Housing Policy Committee, United Way, Columbia Housing Authority, First Chance for Children, Boone County Mental Health Board of Trustees, American Diabetes Association, Job Point, and Head Start.

Theme five: GetAbout Columbia and American Diabetes Association. An illustration of what we are trying to say involves the listed strategy of “using a task force of stakeholders, supported by professionals, to develop a comprehensive plan for existing and future infrastructure needs”. Without a voice for people with disabilities among those stakeholders or the entities suggested for collaboration, we are concerned that development will not be accessible and welcoming for us. We have consistently found accessibility problems in new developments, both commercial and residential. For example, the commercial development around the Hilton Garden Inn lacks curb cuts to shorten the route between the hotel and the conference center, and on the residential side, an “Inspiration Home” heavily marketed for a new development was not accessible.

Theme six: GetAbout Columbia, Disabilities Commission (but only in connection with downtown traffic), and Human Rights Commission.

Theme seven: GetAbout Columbia.

STRATEGIES AND GOAL GROUPINGS

The goal groupings:

- Community
- Economic Development
- Education
- Environment
- Governance
- Planning and Development
- Transportation

are each followed by a list of strategies. These lists rarely mention disability issues.

GUIDELINES FOR CONVENING

We didn't find any mention of the importance of accessibility within the context of both architecture and communications – e.g. wheelchair accessible locations, availability of sign language interpreters if needed, availability of materials in large print or Braille if needed, and posting of information on accessible websites.

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We also suggest adding disability advocacy organizations to a substantial number of the lists of "entities identified for collaboration." These organizations include the Columbia Disability Issues Forum, the Disabilities Commission, Services for Independent Living, Boone County Family Resources, the ADA Project, etc.

Thank you for your consideration.

Sincerely,

The Columbia Disabilities Commission

3. From the Commission on Cultural Affairs, Received March 27:

A. Data Collection

- 1. If you know of an existing action (programs or activities) or resources (monetary or non-monetary, including people) of any sort that would benefit the progress of a given goal, please list below in order of importance. Please indicate which goal you are referencing.*

The inventory of existing arts efforts seems to be a complete list of existing actions and activities. Items included in the inventory show that nearly all goals related to the art and culture topic are already being addressed in some way.

B. Future Recommendations

- 1. Please describe your thoughts, comments, and suggestions regarding the "Recommended Actions for Fiscal Years 2010 and 2011."*

Recommended Action for Cultural Affairs: Beginning in FY10...convene a gathering of artists, arts professionals and art-related organizations to explore needs for ongoing training and resources and actions that would help foster an environment of collaboration throughout the arts community on such issues as outreach, grant writing, planning, etc. Following this convening the OCA will evaluate whether this should be an annual event.

The Office of Cultural Affairs' (OCA) existing ARTsuccess program is held several times yearly to provide the training listed in the recommended action. The sessions were begun to do exactly what the recommended action intends: bring together arts representatives (mainly arts agency representatives) to provide networking opportunities and professional development/training on issues specific to the arts industry. For example, sessions held in 2008 included the topics of fund development and sponsorships; city arts funding opportunities (proposal writing); two how-to grant writing sessions on Missouri Arts Council funding; a day and a half long business practices seminar for artists; and a session on arts administration that addressed marketing, financial reporting and fund raising. In short, the recommended action is already being addressed, in our opinion.

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Additional efforts can and will be undertaken in FY10 given that the Commission will soon be undertaking the revision of the city's cultural plan, Creative Columbia. A convening will be held to that end and could be used to gather input on the recommended action as well.

D. Connect

1. *How do we strengthen the connections between government agencies, area organizations, and citizen groups?*

A consistent message delivered through ongoing and measured communication is the best way to manage and maintain connections with interested parties. Strengthening connections with arts groups and arts enthusiasts needs to continue to be a focus of the Office of Cultural Affairs. In regard to ongoing connections to the Visioning effort, communications and tasks need to be concise and reasonable. The existing report, for example is daunting in length.

2. *Are there new connections that can or should be made?*

We are continuously evaluating new opportunities to strengthen existing connections with arts groups while at the same time working to develop new connections. An example is a current discussion about how to better support the Artrageous Fridays events by involving larger audiences.

E. Outreach

1. *How can we build and maintain broader citizen engagement with local political processes?*
2. *How can we work to include a broader segment of the population as a part of the implementation process?*

Best bets would be to narrow the focus and stream line materials so that the message is concise. The 170+ page implementation report is an example – it clearly sets out important information but is overwhelming because of its length. As a result, participation in the process is likely limited.

3. *Who needs to be involved in the implementation process and how do we involve them?*

For the art and culture goals, experienced arts professionals (arts administrators, artists, art educators, and arts policymakers) must be involved, specifically those who are familiar with existing and past efforts. They will be connectors to other groups and facilitate greater dissemination of information.

4. *What issues would engage this broader segment of the population?*

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For the art and culture goals, there are generally two major areas of interest -- how to grow larger and more diverse audiences for arts events and activities and how to secure increased funding for local arts organizations to support the production and expansion of arts event and activities.

In general, greater success might be achieved if just a few main ideas were the focus of the Visioning project rather than so many. If one or two or three new projects/improvements were undertaken by many, greater success might be measured. It could be that those projects would have nothing to do with some of the initial topic groups. As it is, with so many goals and sub-groups, the process seems as if it may be difficult to manage.

F. Inform

1. *What information does the city need to provide to the public?*

City Visioning information needs to be presented in a concise and focused manner. From the perspective of the arts community, there needs to be better understanding of programs and services currently available so that efforts are not duplicated. Also, a clear message of priorities will make navigating this process easier.

2. *How should this information be delivered to the public?*

Concisely, clearly and consistently.

4. *From the Bicycle and Pedestrian Commission, Received March 30 after close of public comment period:*

The Bicycle/Pedestrian Commission has reviewed the materials you indicated. Unfortunately, we were disappointed at what we found, or rather, didn't find. Reviewing the third chapter, "Next Steps for Fiscal Years 2010 and 2011", we found very little related to efforts advancing the stated visioning statements, repeated from your e-mail here:

Development

Columbia, Boone County and the surrounding region protect and preserve the natural environment, agricultural areas, and cultural resources; provide adequate infrastructure; include diverse, mixed-use, walkable and bicycle-friendly neighborhoods; and develop in ways that positively contribute to and sustain community culture, heritage and character. Our community accomplishes these ends through an open, inclusive, transparent, predictable and accountable planning process with fair allocation of costs.

Summary of Comments Received

January 23 to March 27, 2009

Environment

Columbia residents and businesses conserve all the community's natural resources, work cooperatively to apply best planning practices, model energy efficiency, transition to renewable energy and approach zero waste generation.

Parks, Recreation, and Greenways

A network of attractive and safe parks and recreational amenities are connected by trails and greenways that provide area residents with access to nature, recreation and facilities for active play, both indoors and out.

In particular, we were dismayed at the lack of direction for transportation, which would be the primary concern of our commission. Yes, there were a few GetAbout items mentioned in the "Inventory of Existing Efforts", but these do not provide direction for implementation in the future.

The Transportation subcommittee originally had a set of suggestions for advancing efforts pursuant to the goals of the visioning statements, above, but these are not included in the report.

Our commission feels that, while the document as a whole is well constructed, the complete omission of transportation issues in future planning is a mistake and brings into question the relevance of the implementation report and the visioning process. It is our fervent hope that a revised document may properly address these issues in fashion consistent with the stated goals. We would be glad to review a revised document at such a time.

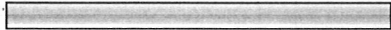
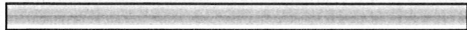



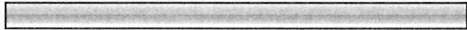
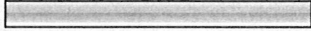
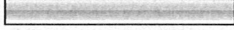
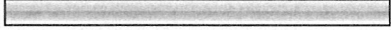
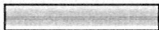
Thanks much for bringing this to our attention. We would be happy to work with you in the future.

Neighborhood Congress Questionnaire

1. Please enter you contact information below.		
	Response Percent	Response Count
Name: <input type="text"/>	100.0%	10
Address: <input type="text"/>	100.0%	10
Address 2: <input type="text"/>	30.0%	3
Email Address: <input type="text"/>	100.0%	10
Phone Number: <input type="text"/>	80.0%	8
	answered question	10
	skipped question	0

2. Please check all that apply:		
	Response Percent	Response Count
I am an officer in a City-recognized neighborhood association <input type="checkbox"/>	22.2%	2
I am not an officer but I am active in a City-recognized neighborhood association <input type="checkbox"/>	44.4%	4
I am not involved in a City-recognized neighborhood association, but I would like more information about the City neighborhood association recognition policy <input type="checkbox"/>	33.3%	3
	answered question	9
	skipped question	1

3. I have [My association has] the following concerns about city planning and development. Please check all that apply.

		Response Percent	Response Count
Communication of City projects		55.6%	5
Communication of private development activity		66.7%	6
Participation in the City's development review process		66.7%	6
Zoning or approved plans for vacant land in our area		77.8%	7
Traffic management		55.6%	5
Infrastructure or capital improvement needs in our neighborhood		66.7%	6
Property maintenance or code enforcement in our neighborhood		44.4%	4
Existing land use conflicts or public nuisances		33.3%	3
Crime or security		55.6%	5
Access to City services		22.2%	2
	Other (please specify)		5
		answered question	9
		skipped question	1

4. The most convenient day(s) if the week generally would be:			Response Percent	Response Count
Monday	<input type="text"/>		40.0%	4
Tuesday	<input type="text"/>		80.0%	8
Wednesday	<input type="text"/>		40.0%	4
Thursday	<input type="text"/>		30.0%	3
Friday	<input type="text"/>		30.0%	3
Saturday	<input type="text"/>		10.0%	1
			answered question	10
			skipped question	0

5. The most convenient time of day to start generally would be:			Response Percent	Response Count
Breakfast (7:00AM- 9:00 AM)	<input type="text"/>		22.2%	2
Lunch (11:30 AM- 1:30 PM)	<input type="text"/>		55.6%	5
Early Evening (5:00PM- 7:00PM)	<input type="text"/>		55.6%	5
Evening (7:00PM- 9PM)	<input type="text"/>		11.1%	1
			answered question	9
			skipped question	1

6. If you have any additional comments or questions, please enter them here or contact Tim Teddy, Director, Department of Planning and Development at: ttteddy@gocolumbiamo.com or 573-874-7239.			Response Count
<input type="text"/>			4
			answered question
			4
			skipped question
			6

Plan and Manage Growth: What Next?

1. Please enter your contact information below.		
	Response Percent	Response Count
Name:	100.0%	9
Address:	88.9%	8
Address 2:	22.2%	2
Email Address:	100.0%	9
Phone Number:	88.9%	8
	<i>answered question</i>	9
	<i>skipped question</i>	1




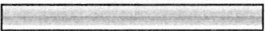
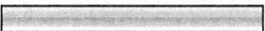
2. Please enter any organizational affiliations or memberships below.		
	Response Percent	Response Count
		7
	<i>answered question</i>	7
	<i>skipped question</i>	3

3. Please enter your interests in Planning and Development below.		
	Response Percent	Response Count
		8
	<i>answered question</i>	8
	<i>skipped question</i>	2

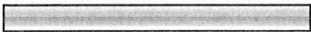

4. Your interests from the list of Plan and Manage Growth strategies. Please check all that apply.

		Response Percent	Response Count
The Natural Resources Inventory	<input type="checkbox"/>	55.6%	5
Growth management planning techniques and strategies	<input type="checkbox"/>	77.8%	7
Form-based zoning and updating of development ordinances	<input type="checkbox"/>	77.8%	7
Infill development and redevelopment opportunities and incentives	<input type="checkbox"/>	77.8%	7
Development of an annual report on growth and development	<input type="checkbox"/>	44.4%	4
Inclusive, open and transparent planning: how to make Columbia's planning more comprehensive, coordinated, cooperative, as well as more predictable and accountable	<input type="checkbox"/>	100.0%	9
Comprehensive transportation planning	<input type="checkbox"/>	55.6%	5
	Other (please specify)		2
	answered question		9
	skipped question		1

5. Your skills and knowledge. Note that no experience is necessary to be a productive member of a citizen initiative. If you have particular skills and knowledge to share, however, please indicate below.

		Response Percent	Response Count
Small group meeting facilitation or moderation		62.5%	5
Survey research methods		25.0%	2
Statistical methods		12.5%	1
Urban design, architecture, civil engineering, landscape architecture, or city planning		25.0%	2
Land development (project management, real estate sales, finance, construction, law, or appraisal experience)		37.5%	3
Environmental science (atmospheric science, botany, ecology, geology, horticulture, hydrology, soil science, etc)		12.5%	1
Web site design		12.5%	1
Graphic design		0.0%	0
Writing, editing, or desktop publishing		37.5%	3
Mapping		25.0%	2
Public policy research		37.5%	3
Historical research		37.5%	3
Photography		0.0%	0
Interviewing		37.5%	3
		Other (please specify)	2
		answered question	8
		skipped question	2


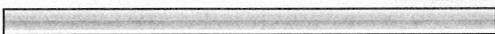


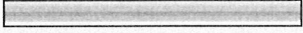
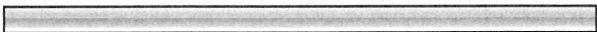
6. Would you be willing to serve as a small group discussion facilitator or moderator?

	Response Percent	Response Count
Yes 	44.4%	4
No 	55.6%	5
<i>answered question</i>		9
<i>skipped question</i>		1

7. If you have any additional comments or questions, please enter them here or contact Tim Teddy, Director, Department of Planning and Development at: ttteddy@gocolumbiamo.com or 573-874-7239.

	Response Count
	1
<i>answered question</i>	
<i>skipped question</i>	

8. Your interests from the list of Plan and Manage Growth strategies above. Please check all that apply.

	Response Percent	Response Count
The Natural Resources Inventory 	42.9%	3
Growth management planning techniques and strategies 	71.4%	5
Form-based zoning and updating of development ordinances 	71.4%	5
Infill development and redevelopment opportunities and incentives 	85.7%	6
Development of an annual report on growth and development 	42.9%	3
Inclusive, open and transparent planning: how to make Columbia's planning more comprehensive, coordinated, cooperative, as well as more predictable and accountable 	85.7%	6

Comprehensive transportation planning	<input type="text"/>	57.1%	4
		Other (please specify)	1
		answered question	7
		skipped question	3

Summary of Comments Received

Neighborhood Congress and Plan and Manage Growth Questionnaire
Open September to November, 2008

Question: I have [My association has] the following concerns about city planning and development. Please check all that apply. The following responses were extracted from the "other" category available in this survey.

1. More public forums to inform about city developments that involve stakeholder discussion. (ie Ped Net trails and land usage zoning).
2. Redevelopment of Downtown and the surrounding neighborhoods.
3. I am treasurer of the [name withheld] Neighborhood Association. I can't speak for our neighborhood because we have not polled everyone, the above would be my comments. Some have asked me about the widening of Broadway at Spring Valley.
4. I would like to see a ordinance passed to police the appearance of commercial buildings in our city. I believe, for example, that the old Osco complex and the MFA parcel at Broadway and Providence should not be allowed to continue to be such eyesores in the very heart of our beautiful town. We have ordinances in place for homeowners in this regard, why not commercial owners?
5. Revision of zoning codes to accommodate transitional areas. Preservation of sense of place in older areas. Design guidelines and architectural assistance. Information about private development is the most lacking.
6. Changes in the Hinkson Flood Plain due to development and how to maintain not expand the area so homes are not endangered.

Question: Please enter your interests in Planning and Development below.

1. Sustainability(International/UN to Local), Energy Efficiency/Renewable Energy, Geographic Information Systems (GIS), Supply Chain Management, Urban Ecology, Steady State Economics/Service Flow Economies, Waste as potential sources of biological and technical nutrients, Passive/Green Architecture, Planning, Design, Art, Literature, Music.
2. Sustainable economic growth and development.
3. Redevelopment of downtown and the surrounding neighborhoods.
4. Involving citizens in the process. Keeping the process open and understandable.
5. Orderly and open planning Responsible development.
6. Preserving the natural landscape and bringing back some that has been lost.

Summary of Comments Received

Neighborhood Congress and Plan and Manage Growth Questionnaire
Open September to November, 2008

7. I have a keen interest in all aspects of planning and development in our town and county. As seen above I've been involved in TARRIF in regard to tax increases and renewals for infrastructure financing. I believe we need a comprehensive infrastructure plan in place to determine where new roads and utilities need to be, that they need to be in place BEFORE development and we need to determine WHO pays for them (i.e. increased development fees). As one of the leaders of Community First, I believe we successfully achieved a much better development at the corner of Broadway and Fairview and advocate neighborhood involvement in development projects.

8. Revisions to the zoning codes Strategic plan for "downtown" Mixed-income housing Traditional Neighborhood Development Central City issues.

Question: List your interests from the list of Plan and Manage Growth strategies. The following responses were listed in the "other" category.

1. Development of a Historical, Yearly, and Future Report on Growth and Development. (-20yrs, -10yrs, -5yrs, present, +5years, +10yrs, +20yrs) What is known or coined an "Eco Trust" Natural and Cultural Resources, Land Use and Development, Energy Flows/Usage, Water Flows/Usage.

2. Adding our energy dollars to our local economy and look at our preparedness for local food, water and energy supplies, as both a necessity and a value, to a stable society.

Summary of Comments Received

Natural Resources Inventory Presentation, October 13, 2008

Comments:

1. I am so excited about this data and the capacity for informed planning and decision making. Way to go!
2. Finally! Something has actually come from the visioning process. Rather than giving my time to the process, I can get valuable data from.
3. N.G.O. Eco Trust (Historical → Present), Mapping -20,-15,-10,-5,0,+5,+10 (three arrows to) Land Use Development, Energy Usage Infrastructure, Water Usage Infrastructure
4. Public Workshop: walk us through steps for forming citizen action groups (land preservation).

Questions:

1. How long before we can get pictures from you of a specific area on both sides of the Hinkson Creek?
2. Can the tree species info determine areas where endangered species may be located such as bats that prefer trees vs. bluffs or caves? How soon can changes in flood plain maps be done?
3. I am involved with a community organization interested in preserving a specific portion of land in central Columbia. How can I use this information/research to help me in our mission?
4. Have you considered trying to quantify the benefits of trees? (dollar)
5. Are you prioritizing area for protection?
6. What is the accuracy of NRI w/regards to ID of tree species? Expected?
7. Does Columbia have a proactive planting plan?
8. I understand this effort as a natural resources inventory, but how have (illegible) suggestions for cultural and social services inventories as desirable targets as well. Are NRI templates capable of accommodating these other layers? (should they become available)
9. How can we get historic and cultural sites added to the data?
10. Do utility data indicate which are underground?

Summary of Comments Received

Natural Resources Inventory Presentation, October 13, 2008

11. Will the hiking and biking trails be identified?

12. How can we include other data- such as streams adopted by MO Stream Teams, Water Quality data collected by grants, etc?

Summary of Comments Received

September 4th, 2008 Vision Showcase

Notes from Conversation Café flip chart

Sheet 1 (drawings: outlining the squares on the sheet, one with arrows pointing from the center to the edges of the square):

1. Examples of engineers teaching kids, volunteers.
2. Things that will not change: too large. Small Focus. More local: individual level. Matching skills and interests. Involvement. Skills involved to transform a problem to a project that attracts people. Mentoring leaders: walk the talk. Exploration- guidance, mentorship. Incentives: why. Gifted communicator: where are you?

Sheet 2 (drawings: people holding hands, a bee to a flower, a bell curve, a heart shaped flower, outline of squares with x's in center, a landscape or a monster that has 4 "eyes" and appears to be merging with or eating the words):

1. Solidarity. Less individualism? Same beliefs? Same ideology? Same Problem?
2. Specific projects that meet needs are the best way to connect people.
3. Reach out for help: ASK. Building networks.
4. However, lack of uniformity is a block.
5. Capitalistic society: individualistic.

Sheet 3 (several drawings, rhomboids with internal scribbles):

1. Share/Connect/Invite, Welcoming
2. Examples: Danes: different idea of "happiness", social capital. Appreciating people sensitive to possibilities. Schools-child-guidance counselor as... over to mentor other... connecting.
3. *Mentoring our leaders*
4. How will personally connect?
5. Implementation of resources. Bldg "sense of community"- considering one another. Grassroots- that think globally act locally. MU recycling. Food waste to community gardening. Constant learning process. Solidarity-Cuba/Mormons "in common" ideology, Cuba bread ration.
6. 2 import things- (1) Welcoming to help build engagement/employment connections. (2) Downtown space for this and calendar/BIG community
7. Specific projects- best way to connect. The glue. Go for it- get out there and ask.
8. Diversity. Capitalistic/Idealistic society.
9. Engineer- teach kids (mentoring) guidance, Volunteering.
10. Be aware not able to attack BIG problems- think globally, act locally/individually.
11. Match skills and interests
12. Incentives- what motivates- not only money
13. Less choices w some outsourcing for (illegible)
14. Tied to locality- community
15. Can't export built environment
16. Maybe overbuilt in that sector because of this outsourcing
17. Rethink- reconnect- microcosm/macrocosm. Puzzle pieces fall into place
18. lifestyle changes.

Summary of Comments Received

September 4th, 2008 Vision Showcase

Sheet 4:

1. Step Out- Faith community, Giving opportunity- welcoming- how? Start with organization, Resource loopholes, more engaged
2. Rent a shop of booths, volunteers(biz or university) to sit help people figure out how to succeed economically.
3. donations- job finders. When and where, rotating days, rotating topics.
4. Connecting and mentoring [Columbia Builds Youth with Job Point]
5. Community Activity Board/Calendar- Youth Center, Downtown
6. More people oriented—get physical connections (person to person, 3rd places, downtown)

Sheet 5:

1. triangle with triangles inside
2. square outlined several times with x inside and little circles.

Sheet 6: outlined squares colored in, heart, oval from corner to corner in one square.

1. SM- grant (illegible)
2. STOP TRAFFIC
3. Intntl awareness

Notes from Right Question Project session flip chart

Sheet 1:

1. It will take informed, engaged, connected and committed citizens to turn the vision into reality.

Sheet 2:

1. How can we connect/inform/engage citizens? What citizens should we engage? What does engage mean? How can we get citizens to commit? Whose responsibility is this? How do we bring citizens into the process?
2. Do we have the resources to do outreach?
3. Who will coordinate the whole process?
4. How will we keep it alive?
5. *What groups will make the process work?
6. How will we measure success?
7. Where do I fit?
8. Who's engaged now (and why)?
9. What are the boundaries (geographically)?
10. What will be the benefits of being involved?
11. *Personally, need to be more informed.

Sheet 3:

1. How do we organize ourselves? How do we know who's engaged? How do we define engaged?

Summary of Comments Received

September 4th, 2008 Vision Showcase

2. What is the vision? Informed: How do we get communication happening?
3. How to know people are committed?
4. Can be just 1 of 4? (connected, engaged, community, informed)... What is order of process? Or all of (illegible) at once...-(illegible) dynamic- how works- which 1st? (cycle back and forth)
5. How can my profession (ex: schools) be involved? How know people are getting engaged/informed, etc? How to (illegible) these? S.T/L.T goals- what are they?
6. Cost of activities? What's is task to implement (\$ and time)? How long does it take? Will just be put on a shelf? Do S.T goals help for L.T goals? (inheritable)
7. How will my children be involved after me> (intergenerational now and future)
8. Considered a "way of life"?
9. How to involve youth? How to make it relevant/excited? (Make it exciting to various mindsets not just youth)
10. How keep stamina of process over time?

Sheet 4:

1. (1)What is the vision? (A) Who made the vision? (B) How can it be found? (C) How is it sustainable? (D) What is the purpose of the vision? (E) How do we know we need a vision?
2. (2) How to engage a diverse representation of our community? (A) How to get youth interested/excited? (B) How to make vision relevant? (C) What resources are available for the engagement? (D) How do know we've reacted sufficiently to a broad segment of the community? (E) How do we ensure there is a safe space for dissent?
3. (3) What does it take to implement the vision? (A) What are the costs in dollars and time of participants? (B) What are geographic boundaries? (C) How long will it take?

Sheet 5-

4. Theme 1- Unity- Should we have more events to welcome people from other cultures? Should downtown coffee shops hold community events to encourage unity?
*How/Should all cops downtown ride on bikes?
5. Theme 2- Civic Participation- How/Could city council meetings be advertised more openly to encourage civic participation? How/Could city council meetings be held outside to encourage community participation(circled in blue)? Go to civic awareness fair? *How/Could we allow civic participation to be used to pay college fees for students?
6. Theme 3- Sidewalks- How could we put more sidewalks in Columbia? Should we put sidewalks on the business loop? *Should we put more sidewalks in Columbia?
7. These 4- Schools- Are teachers paid enough? Are parents respected enough to be faculty of Columbia Public Schools? Are Columbia Public Schools good enough in their math programs?

Implementing the Vision: Resource Survey

1. You are not required to enter any personal information. If you should choose to do so, the personal information that you enter into this survey will be used only for the purposes of analysis, and will help us in working toward a representative sample. Your information will be used solely for the purposes of visioning and will not be sold for profit. If you are comfortable with these terms, please proceed forward.

	Response Percent	Response Count
Continue and Give Personal Information (Must be at Least 18 Years Old) <input type="text"/>	44.3%	51
Continue Without Giving ANY Personal Information <input type="text"/>	55.7%	64
	answered question	115
	skipped question	0

2. If you would like us to have your contact information, please enter it here.

	Response Percent	Response Count
Name: <input type="text"/>	100.0%	16
Company: <input type="text"/>	50.0%	8
Address: <input type="text"/>	100.0%	16
Address 2: <input type="text"/>	12.5%	2
City/Town: <input type="text"/>	100.0%	16
ZIP/Postal Code: <input type="text"/>	100.0%	16
Email Address: <input type="text"/>	93.8%	15
Phone Number: <input type="text"/>	93.8%	15
	answered question	16
	skipped question	99

3. What Dates and Times work best for your schedule? Be specific as possible.

	Response Count
	15
<i>answered question</i>	15
<i>skipped question</i>	100

4. Which of the following skills could you provide for implementing the vision?

	Check All That Apply	Response Count
Computer	100.0% (8)	8
Administrative	100.0% (5)	5
Organizational	100.0% (12)	12
Outreach	100.0% (6)	6
Recruitment	100.0% (2)	2
Writing	100.0% (9)	9
Educational Program Design	100.0% (5)	5
Teaching	100.0% (5)	5
Public Speaking	100.0% (6)	6
Fund Raising	100.0% (2)	2
	Other (please specify)	1
	<i>answered question</i>	16
	<i>skipped question</i>	99

5. What sorts of substantive expertise can you provide to help the implementation of the vision? Please be as specific as possible.

	Response Count
	13
<i>answered question</i>	13
<i>skipped question</i>	102

6. Please fill out the boxes below.

	Response Percent	Response Count
Age: <input type="text"/>	89.5%	17
Gender: <input type="text"/>	100.0%	19
Race: <input type="text"/>	100.0%	19
Marital Status: <input type="text"/>	94.7%	18
Occupation: <input type="text"/>	94.7%	18
Employer: <input type="text"/>	84.2%	16
	<i>answered question</i>	19
	<i>skipped question</i>	96

7. Income Last Year:

		Response Percent	Response Count
Less than \$10,000		10.0%	2
\$10,000 to \$14,999		0.0%	0
\$15,000 to \$24,999		5.0%	1
\$25,000 to \$34,999		20.0%	4
\$35,000 to \$49,999		15.0%	3
\$50,000 to \$74,999		40.0%	8
\$75,000 to \$99,999		10.0%	2
\$100,000 to \$149,999		5.0%	1
\$150,000 to \$199,999		0.0%	0
\$200,000 and Above		5.0%	1
	Other (please specify)		0
	<i>answered question</i>		20
	<i>skipped question</i>		95

8. Family Income Last Year:

	Response Percent	Response Count
Less than \$10,000	0.0%	0
\$10,000 to \$14,999 	5.3%	1
\$15,000 to \$24,999	0.0%	0
\$25,000 to \$34,999 	5.3%	1
\$35,000 to \$49,999 	15.8%	3
\$50,000 to \$74,999 	26.3%	5
\$75,000 to \$99,999 	10.5%	2
\$100,000 to \$149,999 	26.3%	5
\$150,000 to \$199,999 	10.5%	2
\$200,000 and Above 	5.3%	1
Other (please specify)		0
	answered question	19
	skipped question	96

9. If you know of an existing action (programs or activities) or resource (monetary or non-monetary, including people) of any sort that would benefit the progress of a given goal please list below in order of importance. Please indicate which goal you are referencing.

	Response Count
	7
	answered question
	7
	skipped question
	108

10. Please give a brief description of each action you listed in question 1 on this page. Include contact information if possible.		Response Count
		7
	<i>answered question</i>	7
	<i>skipped question</i>	108

11. Please give a brief description of each resource you listed in question 1 on this page. Include contact information if possible.		Response Count
		5
	<i>answered question</i>	5
	<i>skipped question</i>	110

12. How can we work to include a broader segment of the population as a part of the implementation process? Who should be involved? How do we involve them? On what issues?		Response Count
		8
	<i>answered question</i>	8
	<i>skipped question</i>	107

13. What are your thoughts, comments, and suggestions on the structure of the Columbia Vision Commission?		Response Count
		8
	<i>answered question</i>	8
	<i>skipped question</i>	107

14. The following criteria have been suggested for selecting members of the Columbia Vision Commission. Please assign each of these criteria a level of importance. The candidate must...

	Very Important	Important	Neutral	Unimportant	Very Unimportant	Response Count
Demonstrate dedication to Visioning	47.6% (10)	38.1% (8)	9.5% (2)	0.0% (0)	4.8% (1)	21
Have the ability to work with data	28.6% (6)	47.6% (10)	14.3% (3)	4.8% (1)	4.8% (1)	21
Have an understanding of systematic relationships	52.4% (11)	28.6% (6)	14.3% (3)	4.8% (1)	0.0% (0)	21
Have the ability to work collaboratively	68.2% (15)	27.3% (6)	4.5% (1)	0.0% (0)	0.0% (0)	22
Have management skills	28.6% (6)	33.3% (7)	28.6% (6)	4.8% (1)	4.8% (1)	21
Be nominated by area organizations and citizens	19.0% (4)	28.6% (6)	28.6% (6)	23.8% (5)	0.0% (0)	21
Apply after being nominated	33.3% (7)	23.8% (5)	28.6% (6)	9.5% (2)	4.8% (1)	21
Be appointed by City Council after application process	10.0% (2)	35.0% (7)	30.0% (6)	25.0% (5)	5.0% (1)	20
Hold no other office in city or county government	31.8% (7)	9.1% (2)	27.3% (6)	31.8% (7)	0.0% (0)	22
	<i>answered question</i>					22
	<i>skipped question</i>					93

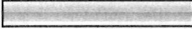

15. If you have people you would like to nominate for membership on the Columbia Vision Commission, list their names and contact information here.

	Response Count
	12
	<i>answered question</i>
	<i>skipped question</i>
	103

16. Please indicate why you believe each nominee should be appointed to the Columbia Vision Commission and what skills they have that would help in their commission work.

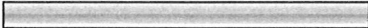

	Response Count
	9
<i>answered question</i>	9
<i>skipped question</i>	106

17. Have you spoken with this person about being a member of the Columbia Vision Commission?

	Response Percent	Response Count
Yes 	27.3%	3
No 	72.7%	8
<i>answered question</i>		11
<i>skipped question</i>		104

18. Please indicate your interest in each of these broad themes.

	Very Interested	Interested	Neutral	Disinterested	Not At All	Response Count
Preserving Heritage, Environment, and Uniqueness	52.6% (10)	36.8% (7)	5.3% (1)	5.3% (1)	0.0% (0)	19
Designing the City	42.1% (8)	36.8% (7)	15.8% (3)	5.3% (1)	0.0% (0)	19
Cultural Cohesion	31.6% (6)	52.6% (10)	10.5% (2)	5.3% (1)	0.0% (0)	19
Social Services	45.0% (9)	20.0% (4)	20.0% (4)	10.0% (2)	5.0% (1)	20
Community Education	50.0% (10)	20.0% (4)	30.0% (6)	0.0% (0)	0.0% (0)	20
Invest in Columbia: Economic Development, Jobs, and Infrastructure	52.6% (10)	42.1% (8)	5.3% (1)	0.0% (0)	0.0% (0)	19
Collaborative Governance	44.4% (8)	27.8% (5)	27.8% (5)	0.0% (0)	0.0% (0)	18
					Other Interest (please specify)	4
					<i>answered question</i>	20
					<i>skipped question</i>	95

19. Have your ideas about the future of Columbia changed since the completion of Imagine Columbia's Future? If so how?		
	Response Percent	Response Count
Yes 	52.9%	9
No 	47.1%	8
	Comments	10
	answered question	17
	skipped question	98

20. Where do you get you information about visioning?		
	Check All That Apply	Response Count
Newspaper	100.0% (14)	14
Radio	100.0% (4)	4
Television	100.0% (4)	4
Word of Mouth	100.0% (6)	6
Listserv	100.0% (5)	5
Email	100.0% (12)	12
Website	100.0% (9)	9
Blog	100.0% (1)	1
	Other (please specify)	1
	answered question	20
	skipped question	95

21. Which of the above is your primary source of information?		Response Count
		16
	<i>answered question</i>	16
	<i>skipped question</i>	99

22. How do you commute to and from work?		Response Count
		18
	<i>answered question</i>	18
	<i>skipped question</i>	97

23. If you have any additional comments or suggestions regarding the implementation of the vision process, please write them here.		Response Count
		7
	<i>answered question</i>	7
	<i>skipped question</i>	108

Summary of Comments Received

Implementing the Vision: Resource Survey, Open July to December 2008

Question 1: If you know of an existing action (programs or activities) or resource (monetary or non-monetary, including people) of any sort that would benefit the progress of a given goal please list below in order of importance. Please indicate which goal you are referencing.

1. Compass, Inc. www.compasscolumbia.org Mission: Compass, Inc. is a nonprofit educational organization based in Columbia, Missouri whose mission is to provide aspiring musicians, singers and songwriters with educational, promotional, networking and showcasing opportunities to help them reach their full musical and artistic potential.

2. I don't have the plan in front of me, so I apologize if I don't match them exactly. My organization (First Chance for Children) has an Advisory Group that is a collection of the major stakeholders in early childhood education. As a result, it is a key resource for mobilizing action or opinions in the early education community. The Boone County Coordinating Board for Early Childhood Education is also a valuable resource. Unlike the Adv. Group, it is not entirely composed of the insiders in early education. Instead, it is composed of government, business, and community leaders who are interested in reducing the number of children who arrive at school without the skills they need to be successful. I am chair of the Board and my hope is that the Board will help to mobilize community awareness and community action that increases the resources available to help very young children get a decent start. The Visioning statement actually adopted the Board's priorities as they existed in the summer of 2007.

3. All important to the process but Outreach to all segments of the community and engaging different members of the community involved is most important Ways to connect with community partners How to keep the public informed and engaged Data collection and dissemination How to celebrate accomplishments as vision moves along How to invest in the process

4. I would like to see more work developed around the idea of Assertive Community Treatment outlined in the health plan. Extension Community Development Office of Social and Economic Data Analysis

5. Public Transportation I am aware of state programs, particularly at MoDOT, that provide public funds for public transportation projects. For example, St. Louis & Kansas City's metro systems receive annual appropriations from the Federal Transit Administration. Perhaps Columbia could qualify and we could expand our transit system. Infrastructure MoDOT has matching grant funds for projects of mutual interest or that stimulate economic development. Also, state statute allows for neighborhood improvement districts to be created to generate local revenue to fund a myriad of infrastructure type projects. (NIDs are replacing TDDs as they are less contentious and provide for a greater array of eligible projects.) This mechanism could be used to leverage state/national matching funds for local projects.

6. Non-Motorized Transportation - GetAbout Columbia project, PedNet Coalition

Summary of Comments Received

Implementing the Vision: Resource Survey, Open July to December 2008

7. Whenever MoDOT is concerned, Pete Rahn (Director) or Kevin Keith (Chief Engineer) are the best people to contact for highway type projects. If they get involved in the beginning of a project and can become a sort of institutional "sponsors", a project is much more likely to happen. However, since they don't control the funding for transit (feds do), Rod Massmun (Multimodal Director, MoDOT) is the person to with whom to discuss those possibilities. He actually lives in Columbia so I'm sure he's considered some possibilities available to the community. Lobbying federal politicians becomes the next step. As far as forming an NID, there are several capable attorneys that do this type of thing but I would caution against using one that has many private development clients (such as THF) due to the potential conflict of interest.

Question 2: How can we work to include a broader segment of the population as a part of the implementation process? Who should be involved? How do we involve them? On what issues?

1. I am focusing here on the music community primarily, through my role as Chair of Compass, Inc. an organization that I am working to establish. I am submitting our program to be included in the resource inventory because I do believe that Compass has potential to make the arts (music) more accessible to the general public, encouraging more people, of all ages and skill levels to express themselves through music. Compass has much value in meeting the needs of youth, both through the Rock Camp for Girls, the Classroom programs and the mentoring program. The programs and services, as articulated through our mission and vision statement, also have great potential for economic development for the City of Columbia. I would like to see Compass involved in the Visioning Implementation plan.

2. Posting surveys frequently on a website that is linked to the City of Columbia website. Or send out a limited number of paper surveys to residents in each ward with their city utility bill and provide postage paid to return it. When issues are discussed or going to be implemented, poll the community or invite them to go to the website or link for their feedback.

3. I think individuals need a desire for more information and access to their government. Continued communication is the best method to locate interested parties, but I think there is a significant fraction of the population that is very apathetic about public policy and governance. I also believe there are some in the community who see visioning as a way to ensure the "haves" continue to keep what they have now and not truly change the status quo.

4. All families with children and grandchildren are potential partners in the effort to give each child in Columbia a decent start in life. First Chance hopes to enlist them through a "Baby Bag" program that it will commence this fall. Every mom who delivers a baby at the two local hospitals will receive a First Chance baby bag containing a number of useful items, including a Baby Resource Book that provides useful information about

Summary of Comments Received

Implementing the Vision: Resource Survey, Open July to December 2008

local resources for families with young children. We hope that this will help to create a community belief that Columbia is a great city for young children because every child matters. First Chance is also embarking on a new initiative intended to increase minority involvement in early education activities. We will put baskets of books in minority barber shops, beauty shops, and other suitable locations. This is intended to be the first step in our desire to create a "Reading At Grade Level by 3rd Grade" initiative in the First Ward. Generating community participation will be a difficult project and we welcome allies and advice.

5. Involving a broader segment will require using different means of communicating -- the flip chart is one way to helping a group together that can turn off some groups/people. My best suggestion is to recruit members of the community who have track record of working with diverse populations. Again, perhaps best to involve people through existing groups (formal and non formal)

6. I suggest that we begin with a focus group of key informants from the set of health providers most in contact with the population in need of assertive community treatment. From that group we can gauge the willingness of key providers to collaborate. We would then develop a more detailed description of the target population and choose a matching set of potential outreach and follow-up resources (agencies and staff) likely to make a difference. We then will need to find ways to engage them through training, support and funding

7. I think you are doing a great job so far. The one piece of advice I have is to continue to go where they are - Twilight Festival, Art in the Park, events at Douglas Park, etc.

8. A good deal of visioning participants are White, middle or upper-middle class, and are used to being civically involved. So need to work to include: Lower socio-economic groups - encourage existing leaders in respective communities to encourage participation. Perhaps timing, busing, etc. is an issue. Minority groups - again, community leaders are a good resource to attract citizens (maybe to come to at least one Visioning interaction to try?). Youth - Visioning and some high schoolers might mutually benefit greatly. Imagine a youth that participate now, continue to mature as a citizen (all the while with a Vision in mind), then 20 years from now can see if it really came to pass.

9. Outreach to all segments of the community Use library and Volunteer Action Center lists of organized groups in Columbia Recruit a key person who can then recruit others from their group Keep in mind the volunteer tendencies of each age group in recruitment Voluntary Action Center best resource Communicate in different ways to include different groups of people...don't just speak to the mainstream Connect groups...now days people are more comfortable working with their own Ways to connect with community partners Use many forms of communication - e-mail considered the best way to keep people connected BUT not all people use e-mail as primary mode of learning about their community (Phone, bulletin boards in grocery stores, Laundromats How to keep the public informed and engaged TV (network and CaTV) not just the city station (partner

Summary of Comments Received

Implementing the Vision: Resource Survey, Open July to December 2008

with the TV stations to provide in kind services Flashy programs that mirror what people watch - reality TV (for example: Provide a program showing people working through an issue and invite audience participation

Question 3: What are your thoughts, comments, and suggestions on the structure of the Columbia Vision Commission?

1. Work to bring representation of all segments of the population to the table. If you say they don't come because they don't care, it's because you didn't care enough to meet them on equal terms. I'm embarrassed at how this Vision process has gone. We've seen pieces we've sent in altered significantly from what the group decided on and put in writing. If you want our opinion, hear it. Don't call it our vision by changing it to fit what you wanted. That's your vision not those of the people who spent the time to put it on paper. And what about the vision of our future leaders and those who will actually live in this "Vision" we have? My vision certainly is/was not what my parents chose for me. Why have we not gone into the schools & actually asked the next generation? Do you really think they would be hard to reach? Is it that we not respect what they have to say or do we fear what they might say?

2. Needs more meat and communication of actions taken

3. I think issues need to be addressed with the growing population. I was at a Twilight festival this June and felt more threatened and frightened walking around Columbia than I ever have in the big cities I have been in. I hope someone sees fit to bring the vision of Columbia back to a small college town. Hire more police and quit spending valuable money on "Get about Columbia" Heck who feels safe in this town anymore.

4. I missed the beginning part of the presentation, but the idea is still a bit nebulous in my mind.

5. seems quite intangible at times. July 30 meeting had a question from a business man that wasn't grasping what the implementation process is, a view a share, too. for better communication going forward, at least some tangible examples of the interaction the parties expect to be involved with would help. The consultant (Gianni, etc.) didn't really provide leadership in helping develop a Vision, he just had a framework and questions + some suggestions. That process felt incredibly drawn out. Going forward, the periodic scorecard to tangible results would help many stay motivated.

6. I believe that there is a lot of good ideas in the documented and presented vision, I'm just not sure that the city can create a fair and just commission that they will allow to implement it.

Summary of Comments Received

Implementing the Vision: Resource Survey, Open July to December 2008

Question 4: Have your ideas about the future of Columbia changed since the completion of Imagine Columbia's Future? If so how?

1. This process has been frustratingly manipulative. Ask me what I vision... OK. Don't tell me what to vision & expect me to believe it's MY vision!
2. I have become increasing concerned about crime in our city. We have to find ways to make Columbia a safer place. We have to find ways to substantially reduce crime.
3. I see the City as dynamic, open and more community-focused in its planning and development.
4. Realized there are many special interest groups passionate about specific issues I never considered. Realized how strong the business community is in influencing outcomes. The Chamber getting out the vote on their special interests was impressive. Someone needs to be looking out for the overall good of the citizens and city without regard fro special interests.
5. I don't think it has changed greatly. I was surprised that the very diverse group of folks in my topic group, each with their own subtle agenda, was able to come together with several proposed goals for our area. I think that is encouraging for the overall visioning process.
6. I am happy about citizens involvement and collaboration working toward common goals that will benefit all.
7. Since this community dialogue began, I believe that it is possible to see positive changes occur in Columbia and Boone County. Prior to the Visioning process (and quite frankly, Bill Watkins at the helm), it seemed that Columbia would always maintain status quo.
8. The interconnectedness of all the issues of discussion was made clearer to me through the process. With recent budget shortfalls of The school district, City gov't, etc. I have a better appreciation for gov't not just providing more and more services but proving good VALUE of services, as appropriate. The public sector can't do it all, and in many cases should delegate activities to private sector groups and individuals that can prove to be more effective, efficient on many fronts.
9. Even though I was part of the initial groups I believe we have slowed, at times painted a false picture and need to get some new faces in to kick start the next steps. Columbia is filled with potential, yet the old-boy networks, neighborhood associations and the leaderless city council and its largely dysfunctional members limit what we can achieve as a community.

Summary of Comments Received

Implementing the Vision: Resource Survey, Open July to December 2008

Question5: What are your primary modes of receiving or finding vision information

1. Word of mouth
2. newspaper and kfru
3. internet
4. web site
5. TV
6. email
7. newspaper online
8. Online news sites
9. news paper.email
10. newspaper

Additional Comments

1. I've called. Why is it the only way people can complete this survey is online?
2. I focused today on giving feedback for the Vision Implementation related to the arts (music). I also represent my business [name removed], where I specialize in funding research and grant writing services for nonprofits. I would personally be interested should any consulting work become available in that area.
3. I don't think we need to spend money on a celebration now when so little has been accomplished. Let's spend the money on accomplishing the goals.
4. I like the way you have organized the information in several different ways. We do not all think in the same patterns.
5. we must continue to be careful for the process to not be taken over by one extreme or another, we must also protect against hidden agendas

Summary of Comments Received

Vision Open House, July 30, 2008, Notes Taken from Tabletops

Outreach

1. Who: Parents, Low-income, youth, community leaders, students; How: Columbia Housing Authority, First Chance for Children, Blind Boone Center, Clinics, Hospitals, Youth Empowerment Zone, Library, Youth Build, Fraternities/Sororities.
2. City Welcome Sign- here's what is happening, check city website or call...
3. CAT-TV, City GA Channel 13, Radio, Newspaper, TV. Community Calendars; incorporation to city events like twilight festival, ARC, City Dept Buildings like Utilities, Health.
4. Clients of City Services (to provide input or improvements) online surveys, phone in surveys.
5. More minorities
6. Youth- hometown kids ward (illegible)
7. Senior Centers
8. Church Groups
9. Workers from out of town
10. Students- freshman interest groups @ MU; Internet Group- blog, facebook
11. Service organizations- friendly... of who can get most members to be involved.
12. Voluntary Action Center- outreach to clients receiving services.
13. Who- first ward and other low income families. How: go door to door with surveys and information on the process- find out what they need and find organizations willing to help such as Columbia Climate Change Coalition.
14. Hey Sarah! Comment: gifted program will give CPS students a real life civic engagement experience?
15. Kids crew- pay kids to work landscaping and building maintenance (Boulder, CO)
16. Expand city's youth volunteer program. Ask the kids. Neighborhood meetings of youth. Provide transportation. Identify programs already in action.

Summary of Comments Received

Vision Open House, July 30, 2008, Notes Taken from Tabletops

17. Tap into youth activity programs like service clubs, multicultural clubs at schools. Seek the help of school personnel. Hold meetings in schools after school.

18. Tap into groups already meeting “established”.

19. Take the process to the youth

20. Involve college students.

Data Collection

1. Hire more city planners

2. Someone needs to consolidate all the master plans, SOON.

3. Please do not hire a consultant to do this- couple of bright high school kids wicked fast computers could do this.

4. AP students in high school

5. Red Cross: health and safety training; AED training; Disaster services- mitigating impact, volunteers in relief efforts.

6. The climate change issue; Energy Facts; Build a “green” economy

7. Need to get the resource survey data out into general circulation

8. Get reports off shelves

9. How can I use this to build dialogue on youth issues

10. How we can help people reduce CO2 and help their financial budgets at the same time and help the city provide energy, more walkable community, more caring community.

11. Will I be able to see what the bottleneck is with a given topic group plan? i.e. quick look at neighborhood topic groups, quick look at affordable housing, downtown

12. I’m interested in drawing attention to the obstacles so we can remove.

13. Need to know how to best incorporate form-based zoning elements into development pegs.

Summary of Comments Received

Vision Open House, July 30, 2008, Notes Taken from Tabletops

Connect

1. Schools to be “Green” are separate entity and don’t need to answer to anyone else. Intergovernment agency cooperation. C of C – purpose of vision. City managers professional staff support. Council?
2. Email list with organizations; Activate and maintain neighborhood associations; community calendar; network and communicate with all non-profits; get young people involved/schools; Contact Columbia Climate Change Coalition
3. Intergovernmental Cooperation- dialogue, personalities, status quo → all local gov’t entities should be accountable to the citizens: city, county, school district, fire district, etc.
4. Do we (want/need) to connect?

Celebrate

1. Provide a solar lawn. Columbia Climate Change Coalition could probably help- would include green building designs/passive solar, etc to show folks how to save money and what’s possible. Show a short 35 minute documentary entitled Kilowatt Ours about what can be done to spend next to nothing for energy.
2. (1)Community Assets= Brag. Focus on our assets: the good things that are going already. Have an “open mic” time where people can talk about the good things already going on. Example might be: civic group projects, neighborhood projects, faith group efforts, great volunteer efforts. Each person should take 1-2 minutes. Might identify a handful of projects/programs in advance so you have a start. Don’t want to appear to handpick the speakers- keep it open and welcoming. The benefits of this: focus on the positive things that are happening in our city. Bring energy and enthusiasm.
3. A spirit of Columbia parade/fair/carnival
4. Find a way to let people celebrate even if they can’t be there on Sep 4th

Inform

1. What ideas re bubbling to the surface and let folks know how they could have some input early on.
2. Use all resources to share it: visioning email, news/radio media, city source
3. Every issue before city council and county commission must be considered in light of visioning report. This must be stated explicitly and publicly.

Summary of Comments Received

Vision Open House, July 30, 2008, Notes Taken from Tabletops

4. Share everything. Anyone should be able to find out what is happening at anytime. Web site, calendar in paper, posting around town- busses, city building etc.

Youth

1. Help them understand how it will affect their lives. Give them opportunities to get involved in ways they will find rewarding and fun. Offer learning opportunities. See what Columbia Climate Change Coalition could offer.

2. More afterschool programs that speak to civic responsibility, i.e. politics, volunteering, being active in community.

Engage

1. Remember: Far less than one percent of the population participated in the V process. To fully justify creating another layer of gov't, a filter between content-specific boards and commissions, FAR greater input from the community is required. The V process was interesting and informative but it wasn't the Magna Carta. It's time to put it in perspective. We don't need an unelected group of people to shape and filter policy. The council needs to do this. This could be good, but it could be a power grab by a small, non-representative group.

2. Network-media-community calendar. Check with what the Columbia Climate Change Coalition has been doing to build this.

3. Public meeting should always have the vision report available and it should be consulted in deliberations. The public will then know that it matters.

4. Talk about it

5. Blog and/or facebook page.

Invest

1. Connect the city with MU's foreign researchers and scholars to make links to bring foreign investment to Columbia.

2. Implement a Free Trade Zone to strengthen foreign trade and investment in Columbia.

3. Volunteerism. Banking, real estate financial investments

4. Minorities, business owners- Barbers, Beauty Salon, Restaurants, Clothing Stores.

5. How about the non-motorized transportation grant? Surely that effort dovetails with the vision.

Summary of Comments Received

Vision Open House, July 30, 2008, Notes Taken from Tabletops

6. Citizen access to transportation plans/maps that city, etc, have already developed over time.

7. Make sure government expenditures are of good value to citizens. Not just “that would be nice” or only benefits a select few in the community.

Summary of Comments Received

Vision Discussion Meeting with Former Vision Commission, May 29, 2008

Notes taken from flip chart

1. Implementation plan and oversight entity are different
2. Neutral Parties: Sponsors Council? Authority? Should They give appointment recommendations? Concern: Not an elected body. Who is represented by each entity?
3. On page with drawing of board and advisory. Is board for data coordination? Why is this organization truncated, who does what? We need various people and various inputs for this board. Is it a pure agenda or a clear agenda (re: board members). We need to be clear on the differences between oversight and implementation. Does “vision” get used as a trademark? Does this board have control over this trademark? Do we just grab a piece? Why is it not going forward? How can it go forward? We need to let people know where to go and what to do?
4. Who are we accountable to?
5. Oversight should include those without any experience. Outreach has a dual purpose of informing the uninvolved and the already invested, engagement and inclusion.
6. Where did we leave off and how do we move forward with integrating the vision into government.
7. Structure suggestion: No hard wall between implementation and oversight.
8. Who is on the committee, how do they know of progress in other places (role of oversight?).
9. Who is already moving forward and how? Need to get this to the public (This point came back a lot)!!! We are lacking an interactive closure. Where is it going? Need to rebuild? Bring this to the public to create education, outreach, inclusion, energy, excitement...
10. How are people/orgs using the vision? How do we maintain broad and broadening community base? Make sure nothing is missed (oversight).
11. Who will provide coordination and support.
12. Should oversight be a representative of topic groups and a liaison for topic groups to the council?
13. Council is working on inventory and taking up the vision.

Summary of Comments Received

Vision Discussion Meeting with Former Vision Commission, May 29, 2008

14. Inventory could be a driver (the starting gun) for citizen participation. NEED SOON!!!
15. Structure: Liaisons, how empower commission... become liaison.
16. Clarify communication... need a quick start piece... suggested title: "Wondering about the vision?"
17. Oversight should keep accountability and transparency clear.
18. Is there a better name than oversight entity: support, encourage, or facilitate were thrown out.