

## Appendix E

### Technical Documents on Goal Groupings and Strategies

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In this section you will find two tables containing the goals of every topic group as they appeared in the 2007 Vision Report. The first table is arranged by the topic group that originally proposed each goal. In the second table the goals are grouped into common categories. There are seven categories for the goal groupings. They are: (1) Community, (2) Economic Development, (3) Education, (4) Environment, (5) Governance, (6) Planning and Development, and (7) Transportation. Both tables are color coded, with the colors relating to the final goal group to which each goal was assigned.

The second table, which is arranged by goal group, also includes reference to the associated implementation recommendations from Section 3 of the report and identifies recommended leads from each of the recommendations.

Goal Group 1: Arranged by Topic Group

Topic Group	Subtopic: Goal	Goal Grouping
[A]Arts and Culture	Support and Promote the Arts (Means): Columbia will both sustain and creatively expand its foundation for arts and culture in our community.	Community
[A]Arts and Culture	Support and Promote the Arts (Ends): Arts and culture will be central to daily life and accessible to all equally in Columbia.	Community
[B] Community Character	Revitalization: Columbia will utilize, encourage, reward and enforce urban planning designs to promote walking and visiting, to screen for noise and lights, to preserve and restore historic areas both green and civic, and to increase a spirit of community, <b><i>Columbia will provide and advertise incentives for building and retrofitting homes and businesses for energy efficiency and tailored renewable energy sources</i></b> , and for restoring neighborhoods with abandoned and substandard structures.	Environment
[B] Community Character	Revitalization: <b><i>Columbia will utilize, encourage, reward and enforce urban planning designs to promote walking and visiting, to screen for noise and lights, to preserve and restore historic areas both green and civic, and to increase a spirit of community</i></b> , Columbia will provide and advertise incentives for building and retrofitting homes and businesses for energy efficiency and tailored renewable energy sources, <b><i>and for restoring neighborhoods with abandoned and substandard structures</i></b> .	Planning and Development
[B]Community Character	Historic Preservation: Historic areas will be identified, valued, and preserved through education, enforcement, and incentives.	Planning and Development
[B]Community Character	Community Appearance: Columbia will preserve its existing character and enhance the city's natural and man-made aesthetics.	Planning and Development
[C] Community Facilities and Services	Law Enforcement: The relationship between the Columbia Police Department and the community will be positive and mutually respected.	Community
[C] Community Facilities and Services	Public Safety: Community members will be safe and secure.	Community
[C] Community Facilities and Services	Public Works: City services will be efficient, effective, and expanded.	Governance
[C] Community Facilities and Services	Library/Access to library services, facilities, and community meeting spaces will be increased.	Community

[D] Community Pride and Human Relationships	Diversity/Inclusion: Columbia will be an inclusive community where people from all walks of life hear, appreciate, understand, respect, and trust each other, and where positive relationships are fostered and human rights are advanced.	Community
[D] Community Pride and Human Relationships	Youth: Columbia will develop and promote a central resource (and possibly place), creating environments that will cultivate responsible citizenship among young people.	Community
[D] Community Pride and Human Relationships	Sense of Community: Connections between families, neighborhoods, and the community-at-large will be actively promoted through events, through broad, effective, and all-inclusive communication, and through interactive and fun community challenges.	Community
[E] Development	Neighborhoods: Columbians will live in well-maintained, environmentally sound neighborhoods that include a range of housing options and prices, that are within walking distance of amenities such as schools, places of worship, shopping and recreation facilities; and that are supported by citywide bicycle, pedestrian, and transit systems.	Planning and Development
[E] Development	Plan and Manage Growth: We envision a community with an open, transparent, inclusive planning process that values and manages growth, that protects the environment and the city character, and that is beneficial and equitable to all.	Planning and Development
[E] Development	Plan and Manage Growth: We envision a community with <i>an open, transparent, inclusive planning process</i> that values and manages growth, that protects the environment and the city character, and that is beneficial and equitable to all.	Governance
[E] Development	Infrastructure: We envision a community with a well planned, proactive growth strategy that addresses the manner in which infrastructure (including but not limited to roads, utilities and other common facilities used by the community) is developed and maintained, that offers a fair and balanced approach regarding how payment for infrastructure is shared, that offers flexibility to accommodate change, and that provides coordination among all potential stakeholders.	Planning and Development

[E] Development	Land Preservation: Land will be preserved throughout Columbia and Boone County to protect farmland, scenic views, natural topographies, rural atmosphere, watersheds, healthy streams, natural areas, native species, and unique environmentally sensitive areas, thereby enhancing quality of life.	Environment
[F] Downtown	Investments: Significant investments in the physical, community, and business environment, as well as the tools to leverage economic strength, will bring vibrancy and diversity of culture, professions, and businesses, and lead to major attractions and exciting destinations.	Economic Development
[F] Downtown	Mobility: People and vehicles will have easy access to downtown businesses and services and enhanced movement within and through the downtown area.	Transportation
[F] Downtown	Housing: Downtown Columbia will have a variety of safe housing options, including new and revitalized units, for all age groups and income levels with easy access to desirable amenities. Development and design guidelines will be instituted.	Planning and Development
[G] Economic Development	Economic Development: Columbia will attract, retain, and encourage the growth of new businesses by establishing a business-friendly climate, enhancing regional economic partnerships, and promoting reciprocal business relationships.	Economic Development
[G] Economic Development	Airport: In the future, it will be possible to efficiently and cost effectively fly into and out of Columbia to save time and money.	Transportation
[G] Economic Development	Jobs and Job Training: In the future, Columbia will have an employment base that is trained and qualified to work in a variety of industries. Employers will provide "decent" wages with benefits that provide opportunities for professional development, further education, good health, and quality of life.	Economic Development
[G] Economic Development	Science and Technology: By 2020, Columbia and Boone County will be known internationally as a leader of science and technology innovation, having produced more than 25 successful new high technology business start-ups in Boone County.	Economic Development

Goal Group 1: Arranged by Topic Group

[H] Education	Facilities: Educational facilities in Columbia will benefit and meet the current and long range needs of the entire community through plans for shared usage and focused attention to technology, the environment, and energy efficiency.	Education
[H] Education	Resource Allocation: The community and all its public and private entities will work together to ensure that resources for education are allocated effectively through all life stages.	Education
[H] Education	Quality Education/ Curriculum and Programs: Columbia will provide a continuum of high quality educational opportunities that enable students of all ages and abilities to achieve individualized learning and training goals that ultimately improve quality of life.	Education
[I] Environment	Environmental Quality: Columbia and its neighboring communities will be a place where the air, water, land, and natural aesthetic qualities of our environment shall be protected by a combination of conservation strategies including, but not limited to, regulations and ordinances, conservation incentives, education programs, and smart growth planning.	Environment
[I] Environment	Resource Conservation: Columbia will be a model community that approaches zero waste of all primary and secondary forms of energy and goods, and that implements best management practices in order to protect and conserve its natural resources and intrinsic beauty for future generations.	Environment
[I] Environment	Energy Efficiency: Columbia will work toward achieving maximum energy efficiency and transition to renewable energy sources.	Environment
[J] Governance and Decision Making	Structure: Columbia's governance is a model of transparency, efficiency, and citizen participation that enjoys the strong confidence of its residents.	Governance
[K] Health, Social Services, and Affordable Housing	Health: Columbia will be a healthy community. All residents will have timely access to appropriate health care. Effective prevention initiatives will contribute to a healthy community.	Community
[K] Health, Social Services, and Affordable Housing	Affordable Housing: A diversity of housing choices will be dispersed throughout the community to achieve an adequate supply of affordable, energy efficient, and accessible housing.	Planning and Development

Goal Group 1: Arranged by Topic Group

[K] Health, Social Services, and Affordable Housing	Social Services: Columbia will support quality points of entry to access information for high quality and affordable social services to support children, youth, adults, seniors, persons with disabilities, and people with cultural barriers. All social services will be sufficiently funded to work toward the elimination of poverty.	Community
[L] Parks, Recreation, and Greenways	Recreation: Columbia's recreational needs and desires will be met through effective public and private partnerships that provide outstanding, exciting, and diverse recreational facilities such as, but not limited to, an ice skating rink, golf courses, tennis courts, soccer fields, ball fields, ball parks, and swimming pools. These facilities will be placed appropriately throughout the city to allow easy access for everyone. Parks: A variety of attractive, well-maintained parks throughout Columbia – including neighborhood parks, regional parks, nature parks, and urban parks – will ensure all residents have access to a full range of outdoor and indoor recreational opportunities.	Community
[L] Parks, Recreation, and Greenways	Trails: An extensive, safe network of trails will accommodate a variety of users ranging from recreational to nonmotorized travelers. This network may include roadway and public transportation infrastructure to connect parks, neighborhoods, schools, and businesses.	Community
[L] Parks, Recreation, and Greenways	Greenways: An extensive network of greenways will play a significant role in providing transportation options, protecting wildlife corridors, watersheds, and floodplains, and increasing public access to natural and open spaces.	Transportation
[M] Transportation	Non-Motorized Transportation: Columbia will enjoy a safe, interconnected, nonmotorized transportation network. It will be culturally supported by the citizens as it will encourage social interaction and healthy lifestyles. The roadway, sidewalk, public transit, and trail systems will all tie together into an effective integrated transportation network. Road Network and Traffic Management: A network of safe roadways in and around the city will provide sustainable, efficient mobility to vehicular travel and other modes in a complementary manner.	Environment
[M] Transportation		Transportation



[M] Transportation	Public and Human Services Transportation: An efficient, innovative, accessible public and human services transportation system will be fully integrated with all other forms of transportation in Columbia and surrounding communities. It will be possible for all residents to live easily in Columbia without a vehicle.	Transportation
[M] Transportation	Advance Planning and Development: Columbia will have diverse travel options that allow for safe and efficient travel to and through destination points. Travel options will be compatible with adjacent land uses and coordinated with the transportation timing needs of the community.	Transportation

Goal Group 2: Arranged by Goal Group

Goal Group	Goal Text	Rec. Gov't Leads*	Assigned Task from Section 3 and Rec. Task Lead
<b>Community</b> - The goals below all relate to building and supporting our sense of community: the ways in which we live together and support each other.			
<b>Community</b> - Arts	Support and Promote the Arts (Means): Columbia will both sustain and creatively expand its foundation for arts and culture in our community.	Commission on Cultural Affairs and The Office Cultural Affairs	FY 2010. Convene art community. See Section 3, p. 3.
<b>Community</b> - Arts	Support and Promote the Arts (Ends): Arts and culture will be central to daily life and accessible to all equally in Columbia.	Commission on Cultural Affairs and The Office Cultural Affairs	*
<b>Community</b> - Facilities and Services	Social Services: Columbia will support quality points of entry to access information for high quality and affordable social services to support children, youth, adults, seniors, persons with disabilities, and people with cultural barriers. All social services will be sufficiently funded to work toward the elimination of poverty.	City Council and The Columbia/Boone County Department of Public Health and Human Services	By end of FY 2011: implement CIMS process and technology. See Section 3, p. 4. (Health Department)
<b>Community</b> - Facilities and Services	Health: Columbia will be a healthy community. All residents will have timely access to appropriate health care. Effective prevention initiatives will contribute to a healthy community.	The Columbia/Boone County Department of Public Health and Human Services	FY 2010 and 2011: build networks to leverage and expand existing health education efforts. See Section 3 p. 4-5.
<b>Community</b> - Facilities and Services	Library: Access to library services, facilities, and community meeting spaces will be increased.	Library Board	*
<b>Community</b> - Facilities and Services	Parks: A variety of attractive, well-maintained parks throughout Columbia – including neighborhood parks, regional parks, nature parks, and urban parks – will ensure all residents have access to a full range of outdoor and indoor recreational opportunities.	Parks and Recreation (Department and Commission)	FY 2010: Complete projects in Parks and Recreation Capital Improvement Plan. Pass ballot issue for renewal or expansion of the park sales tax. See Section 3, p. 5.
<b>Community</b> - Facilities and Services	Recreation: Columbia's recreational needs and desires will be met through effective public and private partnerships that provide outstanding, exciting, and diverse recreational facilities such as, but not limited to, an ice skating rink, golf courses, tennis courts, soccer fields, ball fields, ball parks, and swimming pools. These facilities will be placed appropriately throughout the city to allow easy access for everyone.	Parks and Recreation (Department and Commission)	See Above

\* See note at beginning of Section. Community Groups may lead in some areas. See Appendix C for a broader listing of groups that could be involved in implementing goals .  
Goal Group 2: Arranged by Goal Group

Goal Group	Goal Text	Rec. Gov't Leads*	Assigned Task from Section 3 and Rec. Task Lead
<b>Community</b> - Facilities and Services	Law Enforcement: The relationship between the Columbia Police Department and the community will be positive and mutually respected.	Office of City Manager Police Department	FY 2010 Establish Civilian Review Board. (OCM) FY 2010 (early): Complete strategic plan. (Police Dept.) For more detail on above see Section 3, p. 3-4. See also convening plan under Inclusion- Youth below.
<b>Community</b> - Facilities and Services	Public Safety: Community members will be safe and secure. Sense of Community: Connections between families, neighborhoods, and the community-at-large will be actively promoted through events, through broad, effective, and all-inclusive communication, and through interactive and fun community challenges.	The Police Department, The Fire Department, and Public Safety Joint Communications	Install red light cameras.(OCM). See Section 3, p. 3. FY 2011- Increase enforcement of underage tobacco and alcohol laws to 75% from the current 50%. (Police Department). See Section 3, p. 4-5.
<b>Community</b> - Inclusion	Diversity/Inclusion: Columbia will be an inclusive community where people from all walks of life hear, appreciate, understand, respect, and trust each other, and where positive relationships are fostered and human rights are advanced.	City Council, Office of City Manager, and The Columbia Vision Commission	See Neighborhood Congress recommendation under Planning and Development below. See Community Garden recommendations, Section 3, p. 6. See Community foundation recommendations, Section 3, p. 6.
<b>Community</b> - Inclusion	Youth: Columbia will develop and promote a central resource (and possibly place), creating environments that will cultivate responsible citizenship among young people.	City Council, Office of City Manager, and The Columbia Vision Commission, Internet Citizens Advisory Group	Continue to identify, evaluate, and develop online platforms. See Section 3, p. 13. Identify problems with and convene dialogues regarding solutions to accessibility issues. See Section 3, p. 5-6 (OCM Lead). See also recommendations for promoting citizen participation under Governance below.
<b>Community</b> - Inclusion		City Council, Boone County Commission	FY 2010 - 2011. Convene dialogues on youth and justice system. See Section 3, p. 4.

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Goal Group 2: Arranged by Goal Group

Goal Group	Goal Text	Rec. Gov't Leads*	Assigned Task from Section 3 and Rec. Task Lead
<b>Economic Development</b>	- All of these goals relate to obtaining the resources needed to keep our community financially healthy and provide opportunities to all who live and work here.		
<b>Economic Development</b>	Economic Development: Columbia will attract, retain, and encourage the growth of new businesses by establishing a business-friendly climate, enhancing regional economic partnerships, and promoting reciprocal business relationships.	Office of City Manager (REDI and MU - Convening)	FY 2010: As resources allow, fund and fill the position of ombudsman within the office of City Manager. See Section 3, p. 7. (OCM Lead) FY 2010: Develop process for analyzing SIC codes to better identify trends and the contribution of various areas, including the arts, to economic development. See Section 3, p. 7. (OCM Lead) FY 2010: Secure 3 shovel ready sites, with at least one certified. See Section 3, p. 7. (OCM Lead) FY 2011: Fill at least one shovel ready site. See Section 3, p. 7.
<b>Economic Development</b>	Jobs and Job Training: In the future, Columbia will have an employment base that is trained and qualified to work in a variety of industries. Employers will provide "decent" wages with benefits that provide opportunities for professional development, further education, good health, and quality of life.	Office of City Manager (REDI and MU - Convening)	FY 2010- Convene discussions related to Jobs. See Section 3, p. 7.
<b>Economic Development</b>	Science and Technology: By 2020, Columbia and Boone County will be known internationally as a leader of science and technology innovation, having produced more than 25 successful new high technology business start-ups in Boone County.	Office of City Manager (REDI and MU - Convening)	FY 2010- Meet overall goal of five net new start-ups by end of fiscal year 2010. See Section 3, p. 7.
<b>Economic Development - Downtown</b>	Investments: Significant investments in the physical, community, and business environment, as well as the tools to leverage economic strength, will bring vibrancy and diversity of culture, professions, and businesses, and lead to major attractions and exciting destinations.	Downtown Leadership Council	*

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Goal Group 2: Arranged by Goal Group

Goal Group	Goal Text	Rec. Gov't Leads*	Assigned Task from Section 3 and Rec. Task Lead
<b>Education</b> - All of these goals related to intellectual development and are integrally related to the goals of economic development and many of the goals in community (e.g. health and inclusion).			
<b>Education</b>	Facilities: Educational facilities in Columbia will benefit and meet the current and long range needs of the entire community through plans for shared usage and focused attention to technology, the environment, and energy efficiency.	Office of City Manager (Convening Group Only); Educational Boards	FY 2010 - Convene discussions. See Section 3, p. 8. (Convening Committee to be appointed in FY 2009).
<b>Education</b>	Resource Allocation: The community and all its public and private entities will work together to ensure that resources for education are allocated effectively through all life stages.	Office of City Manager (Convening Group Only); Educational Boards	See Above
<b>Education</b>	Quality Education/ Curriculum and Programs: Columbia will provide a continuum of high quality educational opportunities that enable students of all ages and abilities to achieve individualized learning and training goals that ultimately improve quality of life.	Office of City Manager (Convening Group Only); Educational Boards	See Above

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Goal Group 2: Arranged by Goal Group

Goal Group	Goal Text	Rec. Gov't Leads*	Assigned Task from Section 3 and Rec. Task Lead
<b>Environment - Conservation</b>	<p>Resource Conservation: Columbia will be a model community that approaches zero waste of all primary and secondary forms of energy and goods, and that implements best management practices in order to protect and conserve its natural resources and intrinsic beauty for future generations.</p> <p>Revitalization: Columbia will utilize, encourage, reward and enforce urban planning designs to promote walking and visiting, to screen for noise and lights, to preserve and restore historic areas both green and civic, and to increase a spirit of community, <b>Columbia will provide and advertise incentives for building and retrofitting homes and businesses for energy efficiency and tailored renewable energy sources</b>, and for restoring neighborhoods with abandoned and substandard structures.</p>	<p>Environment and Energy Commission, The Department of Water and Light, Office of City Manager</p>	<p>FY 2010-2011- Office of the City Manager, working with others, develop and recommend clear quantifiable and measurable goals. See Section 3 p. 9.</p>
<b>Environment - Energy Efficiency</b>	<p>Environmental Quality: Columbia and its neighboring communities will be a place where the air, water, land, and natural aesthetic qualities of our environment shall be protected by a combination of conservation strategies including, but not limited to, regulations and ordinances, conservation incentives, education programs, and smart growth planning.</p>	<p>Environment and Energy Commission, The Department of Water and Light, The Public Works Department, Office of City Manager</p>	<p>See Conservation goal above and Planning and Development goals below.</p>

**Environment** - All of these goals go to protecting and preserving our natural environment and minimizing the costs associated with pollution and waste. This goal group interrelates with the economic development goal group as "the area's natural beauty" and "venues such as our hike and bike trails and paths, that foster enjoyment of that natural beauty" were among the natural advantages identified by the Economic Development Topic Group for attracting businesses to Columbia. This goal group also interrelates with the community goal grouping, particularly those goals that focus on developing and maintaining a health lifestyle.

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 Goal Group 2: Arranged by Goal Group

Goal Group	Goal Text	Rec. Gov't Leads*	Assigned Task from Section 3 and Rec. Task Lead
<b>Environment</b> - Energy Efficiency	Energy Efficiency: Columbia will work toward achieving maximum energy efficiency and transition to renewable energy sources.	Environment and Energy Commission, The Department of Water and Light, and The Office of City Manager	FY 2010 Fill function of Sustainability Director (OCM Lead). See Section 3, p 9.
<b>Environment</b> - Land Preservation	Land Preservation: Land will be preserved throughout Columbia and Boone County to protect farmland, scenic views, natural topographies, rural atmosphere, watersheds, healthy streams, natural areas, native species, and unique environmentally sensitive areas, thereby enhancing quality of life.	Environment and Energy Commission, Parks and Recreation, Planning and Development	FY 2010- NRI Available online (OCM Lead), FY 2010- Convene dialogues on land preservation (Commissions) FY 2010- Establish Landscaping and Tree Advisory Group. See Section 3, p 9.
<b>Environment</b> - Land Preservation	Greenways: An extensive network of greenways will play a significant role in providing transportation options, protecting wildlife corridors, watersheds, and floodplains, and increasing public access to natural and open spaces.	Bicycle and Pedestrian Commission, GetAbout Columbia, and The Department of Planning and Development	See Above
<b>Governance</b> - All of these goals relate to making Columbia's governance a model of transparency, efficiency, and citizen participation.			
<b>Governance</b>	Structure: Columbia's governance is a model of transparency, efficiency, and citizen participation that enjoys the strong confidence of its residents.	City Council and Office of City Manager where included	See policy and procedures recommended in Section 3 p. 10-13.
<b>Governance</b>	Plan and Manage Growth: We envision a community with <i>an open, transparent, inclusive planning process</i> that values and manages growth, that protects the environment and the city character, and that is beneficial and equitable to all.	City and County Planning and Zoning Commissions, Office of City Manager, and Department of Planning and Development	FY 2010 Annual community-wide form, See Section 3, p.12-13. FY 2011 Neighborhood Congress, See Section 3, p. 12-13. FY 2010-2011, see below, comprehensive planning proces.
<b>Governance</b>	Public Works: City services will be efficient, effective, and expanded.	The Office of City Manager	See recommendation on tracking system, goal setting, and information access, Section 3, p. 10-13.

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Goal Group 2: Arranged by Goal Group



Goal Group	Goal Text	Rec. Gov't Leads*	Assigned Task from Section 3 and Rec. Task Lead
<b>Planning and Development</b>	These goals related to how we plan and manage growth, preserve our neighborhoods and heritage, and maintain quality of life were identified by many topic groups. These are grouped under "planning and development".		
<b>Planning and Development</b>	Plan and Manage Growth: We envision a community with an open, transparent, inclusive planning process <b>that values and manages growth, that protects the environment and the city character, and that is beneficial and equitable to all.</b>	The Department of Planning and Development	FY 2010-2011, New comprehensive code. See Section 3, p. 14.
<b>Planning and Development</b>	Community Appearance: Columbia will preserve its existing character and enhance the city's natural and man-made aesthetics.	The Department of Planning and Development	See Above
<b>Planning and Development</b>	Historic Preservation: Historic areas will be identified, valued, and preserved through education, enforcement, and incentives.	Commission and The Department of Planning and Development	See NRI under Environment - Land Preservation, Above.
<b>Planning and Development - Infrastructure</b>	Infrastructure: We envision a community with a well planned, proactive growth strategy that addresses the manner in which infrastructure (including but not limited to roads, utilities and other common facilities used by the community) is developed and maintained, that offers a fair and balanced approach regarding how payment for infrastructure is shared, that offers flexibility to accommodate change, and that provides coordination among all potential stakeholders.	City Council, County Commission, City and County Planning and Zoning Commissions, Office of City Manager	FY 2010- Convene dialogues (OCM). See Section 3, P. 14.
<b>Planning and Development - Neighborhoods</b>	Affordable Housing: A diversity of housing choices will be dispersed throughout the community to achieve an adequate supply of affordable, energy efficient, and accessible housing.	The Department of Planning and Development	See goal for Affordable Housing in Section 3, p. 15.
<b>Planning and Development - Neighborhoods</b>	Housing: Downtown Columbia will have a variety of safe housing options, including new and revitalized units, for all age groups and income levels with easy access to desirable amenities. Development and design guidelines will be instituted.	The Downtown Columbia Leadership Council and The Department of Planning and Development	See recommendations on comprehensive code in Planning and Development below.

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Goal Group 2: Arranged by Goal Group

Goal Group	Goal Text	Rec. Gov't Leads*	Assigned Task from Section 3 and Rec. Task Lead
<i>Planning and Development</i> - Neighborhoods	Neighborhoods: Columbians will live in well-maintained, environmentally sound neighborhoods that include a range of housing options and prices; that are within walking distance of amenities such as schools, places of worship, shopping and recreation facilities; and that are supported by citywide bicycle, pedestrian, and transit systems.	The Department of Planning and Development	FY 2011- Neighborhood Congress. See Section 3, p. 14.
<i>Planning and Development</i> - Neighborhoods	Revitalization: <i>Columbia will utilize, encourage, reward and enforce urban planning designs to promote walking and visiting, to screen for noise and lights, to preserve and restore historic areas both green and civic, and to increase a spirit of community</i> , Columbia will provide and advertise incentives for building and retrofitting homes and businesses for energy efficiency and tailored renewable energy sources, <i>and for restoring neighborhoods with abandoned and substandard structures</i> .	The Department of Planning and Development	FY 2011- Comprehensive code development. See Section 3 p. 14.

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 Goal Group 2: Arranged by Goal Group

Goal Group	Goal Text	Rec. Gov't Leads*	Assigned Task from Section 3 and Rec. Task Lead
<i>Transportation</i> - Airport	All of these goals relate to travel into, around, and from Columbia.		
<i>Transportation</i> - Airport	Airport: In the future, it will be possible to efficiently and cost effectively fly into and out of Columbia to save time and money.	The Airport Advisory Board, The Department of Planning and Development	No specific recommendations for fiscal years 2010 and 2011. See, however, ongoing projects in Appendix A.
<i>Transportation</i> - Downtown	Mobility: People and vehicles will have easy access to downtown businesses and services and enhanced movement within and through the downtown area.	Bicycle and Pedestrian Commission, GetAbout Columbia, and The Department of Planning and Development	See Above
<i>Transportation</i> - Non-Motorized	Trails: An extensive, safe network of trails will accommodate a variety of users ranging from recreational to nonmotorized travelers. This network may include roadway and public transportation infrastructure to connect parks, neighborhoods, schools, and businesses.	Bicycle and Pedestrian Commission, GetAbout Columbia, and The Department of Planning and Development	See Above
<i>Transportation</i> - Non-Motorized	Non-Motorized Transportation: Columbia will enjoy a safe, interconnected, nonmotorized transportation network. It will be culturally supported by the citizens as it will encourage social interaction and healthy lifestyles. The roadway, sidewalk, public transit, and trail systems will all tie together into an effective integrated transportation network.	The Department of Planning and Development	See Above
<i>Transportation</i> - Options and Integration	Road Network and Traffic Management: A network of safe roadways in and around the city will provide sustainable, efficient mobility to vehicular travel and other modes in a complementary manner.	The Department of Planning and Development	See Above

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Goal Group	Goal Text	Rec. Gov't Leads*	Assigned Task from Section 3 and Rec. Task Lead
<i>Transportation</i> - Options and Integration	Public and Human Services Transportation: An efficient, innovative, accessible public and human services transportation system will be fully integrated with all other forms of transportation in Columbia and surrounding communities. It will be possible for all residents to live easily in Columbia without a vehicle.		See Above
<i>Transportation</i> - Options and Integration	Advance Planning and Development: Columbia will have diverse travel options that allow for safe and efficient travel to and through destination points. Travel options will be compatible with adjacent land uses and coordinated with the transportation timing needs of the community.		See Above

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Goal Group 2: Arranged by Goal Group